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> 3A CHATER ROAD HONG KONG

August 19, 2002

Re: Submission Pursuant to Rule 12g3-2(b) by Roche Holding Ltd

Securities and Exchange Commission 450 Fifth Street, N.W. Washington, D.C. 20549

Ladies and Gentlemen:

RECD S.E.C.

AUG 2 0 2002

1086

Enclosed please find copies of the Half-Year Report 2002 along with various presentation materials recently used by Roche Holding Ltd (File No. 82-3315) at analyst and investor conferences and now posted on Roche's website, "roche.com." A list of the presentations is attached for your reference. These presentations are being furnished to the Securities and Exchange Commission pursuant to Rule 12g3-2(b).

PROCESSED Taug 3 0 2002

THOMSON FINANCIAL

Please do not hesitate to call me if you have any questions.

Very figuly yours,

Ulrika Ekman

Enclosures

Sho Abd

| August 2002 | Second quarter / first half 2002 results. Presentation to analysts in New York, London, Zurich |
|----------------|--|
| 14 August 2002 | Second quarter / first half 2002 results, Presentation to analysts, Conference Call in Basel |

Roche Half Year Results and Report Release, presentations and materials

14 August 2002

07:00 CET

Release will be e-mailed and posted on the Roche IR website http://ir.roche.com

Presentation slides will be posted on the Roche IR website http://ir.roche.com

Half Year Report will be posted on the Roche IR website http://ir.roche.com

13:00 CET

Conference call with Q&A with Dr. Erich Hunziker, Chief Financial Officer, Bill Burns, Head of the Pharmaceuticals Division, and Heino von Prondzynski, Head of the Diagnostics Division

Dial in numbers: +41 91 610 41 11 (Europe) or +44 (0) 207 866 41 11 (UK) or +1 412 858 46 00 (USA)

Please dial into the conference call 10-15 minutes before the call is scheduled to start.

Live Audio Webcast of the conference call at http://ir.roche.com

Replay of the conference call will be available one hour following the conference. Dial in numbers: +41 91 612 43 30 (Europe) or +1 877 344 75 29 (USA) and enter the Conference ID 805 followed by the # sign.

Replay of the webcast will be available on demand at http://ir.roche.com

15 August 2002

12:00 CET Presentation slides for US investors will be posted on the Roche IR website http://ir.roche.com

14:00 CET

Presentations with Q&A in New York at the Grand Hyatt Hotel Conference call, listen-only mode

Dial in numbers: +41 91 610 41 11 (Europe) or +44 (0) 207 866 41 11 (UK) or +1 412 858 46 00 (USA)

Please dial into the conference call 10-15 minutes before the call is scheduled to start.

Live Audio Webcast of the conference call at http://ir.roche.com

Replay of the conference call will be available one hour following the conference. Dial in numbers: +41 91 612 43 30 (Europe) or +1 877 344 75 29 (USA) and enter the

Conference ID 881 followed by the # sign.

Replay of the webcast will be available on demand at http://ir.roche.com

22 August 2002

08.00

Presentation slides for UK investors will be posted on the Roche IR website http://ir.roche.com

09.00

Presentations with Q&A in London at the Haberdashers Hall There will be no conference call nor audio webcast

Your IR contacts:

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US Investors please contact: Richard Simpson Tel: +41 (61) 688 48 66 email: richard.simpson@roche.com



Half-Year Report 2002

RECD S.E.C. AUG 2 0 2002

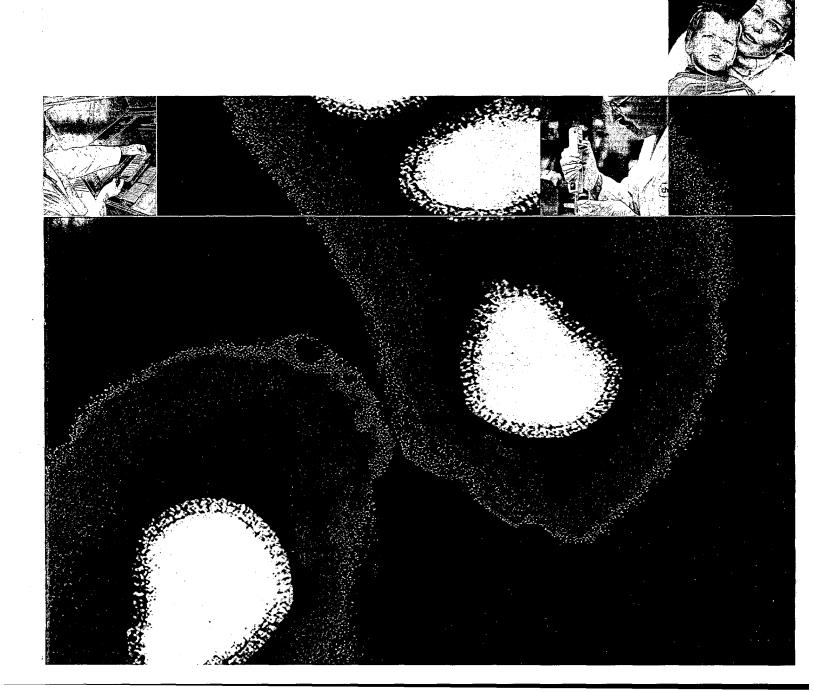


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| | es in millions of CHF | ir | Figures re nterim financia | | | | Figures re ad | ported justed l | |
|-----------|--|----------------|-------------------------------|-----|---------------------|---------|---------------------|--------------------|-----------------------|
| | | 2002 | 6 months er 2001 | | June nange LC | 2002 | 6 months er 2001 | | 0 June hange LC |
| | Sales | 14,737 | 14,469 | +2 | +6 | 13,102 | 12,735 | +3 | +7 |
| | EBITDA ^{b)} | 3,203 | 3,399 | -6 | +1 | 3,79,0 | 3,532 | +7 | +14 |
| | Operating profit | 1,717 | 1,725 | _ | +9 | 2,420 | 2,166 | +12 | +19 |
| | Net income | 1,801 | 2,517 | -28 | | 2,084 | 2,843 | -27 | |
| | Research and development Additions to property, | 1,939 | 1,955 | -1 | | 1,880 | 1,893 | -1 | |
| | plant and equipment | 815 | 769 | +6 | | 705 | 675 | +4 | |
| Personne | l | | | | | - 18 L | | | |
| | Number of employees at 30 June | 64,463 | 64,483 | - | | 57,09.1 | 57,130 | - | |
| Ratios | | | | | | | | | |
| | EBITDA as % of sales | 22 | 23 | | | 29 | 28 | | |
| | Operating profit as % of sales | 12 | 12 | | | 18 | 17 | ` | |
| | Net income as % of sales | 12 | 17 | | | -16 | 22 | | |
| | Research and development | | | | | | | | |
| | as % of sales | 13 | 14 | | | 14 | 15 | | |
| | hares and | | | | | | | | |
| non-votin | g equity securities in CHFC) | - 173 - 279 | | | | 427 | | | |
| | Earnings per share and non-voting equity security (diluted |) 2.14 | 2.96 | | | | 3.34 | | |

- a) The adjusted figures, which are used in the internal management of the Roche Group, represent the results of the Group's underlying on-going operations. They exclude special items and include only the continuing businesses. See pages 74 of the annual financial statements for a full description and page 24 of this half-year report for a reconciliation.
- b) EBITDA: Earnings before interest and other financial income, tax, depreciation and amortisation, including impairment.

 This corresponds to operating profit before depreciation and amortisation, including impairment.
- c) Number of shares and all per share information in 2001 is restated for the 100 for 1 share split that took place on 4 May 2001 (see Note 8).

Chronology, 1st half of 2002

January Roche and deCode Genetics unveil new three-year alliance in drug discovery and development. **February** Roche announces it is reviewing strategic options outside the Group for the Vitamins and Fine Chemicals Division. March EU approvals granted for MabThera/Rituxan in aggressive non-Hodgkin's lymphoma and for Xeloda alone and in combination with Taxotere in metastatic breast cancer. Pre-tax gain of 895 million Swiss francs on sale of further tranche of LabCorp shares. April Roche signs agreement to co-develop Isotechnika's novel phase II transplantation drug. Jury verdict confirmed in Igen case; Roche files appeal. Roche Diagnostics launches new Accu-Chek Pocket Compass diabetes management software. May Roche Diagnostics and Qiagen enter into partnership to develop and commercialise an integrated PCR-based diagnostic system for hepatitis and HIV testing. Roche receives award for sponsoring a medical care project serving poor rural areas of South Africa. June Roche Diagnostics acquires broad patent portfolio pertaining to human papillomavirus (HPV) from Institut Pasteur. Roche's presence in virology strengthened by an agreement with Stressgen to co-develop and co-market its new medicine for HPV. Jury returns verdict against Genentech in legal dispute with City of Hope Medical Center; Genentech files appeal. Accu-Chek Advantage Module, a new high-tech blood glucose meter, receives marketing clearance from FDA. European Commission approves Pegasys for treatment of hepatitis C. Tamiflu approved in European Union for treatment and prevention of influenza. Roche-Chugai alliance approved by over 90% of Chugai shareholders. July_ Filing for Pegasys combination treatment in hepatitis C granted priority review status by FDA. Roche Diagnostics and Premier (US healthcare group purchasing organisation) extend successful

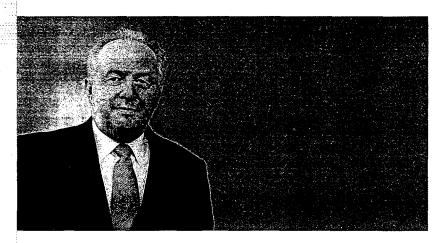
benefits in overweight and obese patients with type 2 diabetes.

partnership with four new contracts.

Letter from the Chairman

Dear Shareholders

In the first half of 2002 the adjusted results for the Roche Group's core Pharmaceuticals and Diagnostics Divisions showed another substantial sales increase and an even stronger



improvement in operating profitability. Expressed in local currencies, sales revenues from these businesses rose 7%, and operating profit was up by an impressive 19%.

Owing to negative developments on financial markets, however, financial income was down significantly from the previous-year period. Total net income for the Group fell 28% to 1.8 billion Swiss francs in the first half-year; on an adjusted basis, net income was 2.1 billion Swiss francs (down 27%). We are confident of our ability to meet all full-year sales and earnings expectations announced early this year.

To faciliate comparisons, adjusted results include continuing businesses only and exclude special items.

Preparations for a sale or demerger of the Vitamins and Fine Chemicals Division are moving forward as planned. Excluding this business, Group sales increased to 13.1 billion Swiss francs, a gain of 7% in local currencies. Expressed in Swiss francs, sales for the period showed a slower 3% rise, owing to the significant weakening of the euro and US dollar against the franc. Following a gain of 8% in local currencies in the first three months of the year, prescription drug sales in the second quarter increased 5% compared with last year's strong second-quarter results. In line with our expectations, pharmaceutical sales averaged a growth rate of 6% in the first two quarters. Sales growth in the Diagnostics Division accelerated from a first-quarter rate of 11% to 13% in the second quarter, strengthening the division's global market lead.

The further significant improvement in the earning power of our core pharmaceuticals and diagnostics businesses was especially positive. Combined operating profit from these businesses grew faster than sales, advancing 12% (19% in local currencies) to 2.4 billion Swiss francs and increasing the return on sales from 17% to 18.5%. The operating profit and EBITDA margins on pharmaceuticals each rose two percentage points, to 21% and 31%, respectively. Healthy product sales contributed to these margin gains, as did the restructuring programme launched by the Pharmaceuticals Division a year ago, which has kept expenditures on manufacturing, marketing

and distribution and R&D growing at a slower rate than sales.

The marked fall in financial income during the first half-year was primarily due to the downturn on world financial markets. Lower financial income, combined with a drop in operating profit in the Vitamins and Fine Chemicals Division, a substantially higher effective tax rate and provisions for the licensing dispute between Genentech and the California-based City of Hope Medical Center, caused net income to decline 28% from the previous year, to 1.8 billion Swiss francs. Excluding special items, net income totalled 2.1 billion Swiss francs. The Group's adjusted gross cash flow (EBITDA) remained strong, at 3.8 billion Swiss francs.

At both the corporate and the divisional level, the first half of the year saw a number of milestone achievements that will have a positive impact on our future growth and performance.

- In late June an overwhelming majority of Chugai shareholders approved a merger of their company with Nippon Roche. This alliance will be a quantum leap forward for Roche, making us one of the leading players in the key Japanese pharmaceuticals market and increasing our prescription drug sales by roughly 2.5 billion Swiss francs on an annualised basis.
- We are currently in contact with several potential buyers for the Vitamins and Fine Chemicals Division and intend to reach a final decision in the second half of this year about the division's future.
- We extended our global market leadership in oncology, as sales in this segment grew by an outstanding 31% in local currencies. Sales of the anti-

cancer medicine MabThera/Rituxan exceeded 1 billion Swiss francs during the first half-year, making it our topselling pharmaceutical; annual sales are expected to reach 2 billion Swiss francs. The tumour-selective cancer drugs Xeloda and Herceptin posted high growth rates as well, and we are also pleased with the continued strong sales growth being delivered by Rocephin, CellCept and NeoRecormon. By contrast, Xenical sales were down from the first six months of

In virology, our new hepatitis C product, Pegasys, received EU marketing clearance in June, and US filings for the product were recently granted priority review status by the Food and Drug Administration. Results from phase III clinical trials with Fuzeon (T-20), the first fusion

Profitability measures improved again in both the Pharmaceuticals and the Diagnostics Division.

inhibitor for HIV and AIDS, have been very positive. We plan to file marketing applications for the product in Europe and the United States in the third quarter of this year. Applications were also submitted at the middle of this year in the European Union and the United States for approval of Bonviva in the treatment and prevention of osteoporosis.

 The Diagnostics Division continued the very strong growth of previous reporting periods, with sales advancing well ahead of the market. All five business areas contributed to growth, led once again by Molecular Diagnostics and Diabetes Care. We will continue to enhance our prospects for long-term growth by focusing our energies on our core pharmaceuticals and diagnostics businesses, concentrating on selected therapeutic areas in R&D and augmenting our efforts with carefully targeted collaborations, alliances and licensing agreements. In the first half of 2002 alone, our Pharmaceuticals Division signed 15 new licensing agreements, including agreements for two highly

The combined strengths of our two high tech pillars – pharmaceuticals and diagnostics – give us an additional competitive edge.

promising compounds in phase II development. The number of potential new medicines emerging from Roche research into our development pipeline has risen by over one-third in the last 12 months. In all, we currently have 48 new molecular entities in our pharmaceuticals pipeline.

In addition, Roche Diagnostics has the strongest portfolio of marketed products and one of the best R&D pipelines in the industry. Diagnostics will be the first area of healthcare to benefit from genetics and genomics, and Roche is at the forefront of developments in these fields.

In the dispute with Igen we have filed an appeal following a lower court judgement unfavourable to Roche. As previously reported, the dispute stems from a licensing agreement signed in 1992 and was taken over by Roche when it acquired Boehringer Mannheim. As announced at the start of this year, we expect Group sales growth for the full year to be in the mid to high single-digit range in local currencies. Consolidation of Chugai in the fourth quarter should increase the rate of growth by roughly two percentage points. Next year the impact of our newly launched products and the integration of Chugai is expected to lift pharmaceutical sales growth into the double-digit range in local currencies. Similarly, we are looking for continued double-digit growth in the Diagnostics Division in 2003.

Barring unforeseen events, we anticipate a slight improvement in our operating profit and EBITDA margins for the full year, despite significant investments to launch Pegasys and Fuzeon and the possible market entry of generic competitors to Roaccutane/Accutane. Full-year financial income for 2002 should be roughly on a par with the half-year figure.

With a first-half operating profit margin of 21% in the Pharmaceuticals Division, we are closer to our stated objective of increasing the return on our pharmaceutical sales from 18% (2000 figure) towards 25% in the medium term. Achieving this goal within the next three years is part of our long-term strategy. Over the same period Roche Diagnostics has also significantly improved its operating profit margin – from 13% in 2000 to over 15% today – and the division is continuing to work towards a margin of slightly better than 20% by 2006.

In moving to acquire a majority interest in Chugai and to demerge or sell our vitamins and fine chemicals business, we have repositioned Roche as a highly focused healthcare company. Bringing innovations to the market is and will continue to be the basis of our success.

The combined strengths of our two high tech pillars – pharmaceuticals and diagnostics – give us an additional competitive edge. These two main drivers of innovation at Roche work together wherever cooperation makes sound medical, health economic and business sense. The conditions are in place for us to sustain above-average growth as an independent group by exploiting the strengths and synergies of our two core businesses. Needless to say, we also remain open to opportunities for alliances, licensing agreements and other forms of cooperation.

The profitability of the Group's operating activities and its strong financial and liquidity positions give Roche the strategic flexibility it needs to continue growing its businesses independently.

Hay 3. from

Franz B. Humer

Group and Divisional Results

Roche Group

Higher sales and operating profit in core divisions. For the first half of 2002 the Roche Group, including the Vitamins and Fine Chemicals Division, recorded sales of 14.7 billion Swiss francs, an increase of 6% in local currencies and 2% in Swiss francs. Sales of pharmaceuticals and diagnostics, the Group's continuing core businesses, rose 7% in local currencies and 3% in Swiss francs to 13.1 billion Swiss francs. Adjusted operating profit reached 2.4 billion Swiss francs at mid-year, a figure equivalent to 18.5% of sales. Investments by the Group in research and development totalled 1.9 billion Swiss francs, or 14% of sales. Adjusted gross cash flow (EBITDA) from core activities was up 7% to 3.8 billion Swiss francs, and the EBITDA margin increased from 27.7% to 28.9%.

Pharmaceuticals Sales in line with expectations; operating profit margin improves further. As expected, prescription drug sales (divisional sales excluding OTC) increased at a mid-single-digit rate in local currencies (+6%). Growth was lower in Swiss francs owing to the

% change

in CHE

1

2

-1

% change

currencies

in local

6

6

3

As %

100

8

of sales

yen, the Group's three major operating currencies (+2%). Our leading oncology products posted double-digit growth, as did a number of other products, including NeoRecormon and CellCept. Sales of Roaccutane/Accutane, down just 3% for the first half-year despite the fact that the product went off patent in the United States in February, were also notably positive. On an adjusted basis, operating profit and EBITDA on prescription drug sales rose 12% and 9%, respectively, to 1,854 million and 2,779 million Swiss francs. The division's operating profit margin increased to 21.3%, helped by healthy sales of Roche prescription medicines, the continued positive impact of restructuring measures and good growth at Genentech. The EBITDA margin improved to 32.0%.

weakness of the US dollar, euro and

Roche increased its prescription drug sales in all regions except Latin America, where weak economic performance had a negative impact on business. In the division's key US and Japanese markets sales growth was in the double-digit range.

Oncology - number one and growing. In the first half of 2002 Roche reinforced its position as the world's number one oncology company, as sales of anticancer products1) rose 31% in local currencies to a total of over 2.4 billion Swiss francs. MabThera/Rituxan, for non-Hodgkin's lymphoma (NHL), has now become our top-selling prescrip-

In millions of CHF

9.486

8,697

7,114

- Total prescription13

- Roche prescription¹⁾

Key figures: Pharmaceuticals Division

Sales1)

⁻ Genentech prescription 1.583 19 24 - OTC 789 -5 -2 EBITDA²⁾ 15 2,942 8 31.0 Operating profit²⁾ 19 1.994 21.0

¹⁾ Sales figures are adjusted to include reclassification of sales to the Vitamins and Fine Chemicals Division.

²⁾ On an adjusted basis.

¹⁾ Oncology portfolio: MabThera/Rituxan, Herceptin, Xeloda, Bondronat, Kytril, Furtulon, Neupogen, NeoRecormon (25%), Roferon-A (60%).

tion pharmaceutical, helped in large part by EU approval of the product for use in aggressive NHL.

Sales of Xeloda, which is used to treat colorectal and breast cancer, more than doubled during the first half-year. This tumour-selective medicine has been shown to confer a survival benefit in breast cancer. Already available in over 70 countries, it was approved in March by the EU regulatory authorities for use alone or in combined chemotherapy to treat metastatic breast cancer.

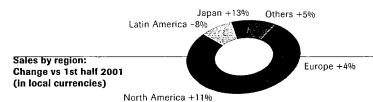
Herceptin, a monoclonal antibody used in the targeted treatment of breast cancer, continued to show strong growth. We expect this product to reach sales of 1 billion Swiss francs by the end of this year.

Sales of Kytril, a product used in supportive cancer care, were down from the first half of 2001. Efforts to stimulate sales have led to a return to growth, with the product posting a 17% increase in local currencies to 215 million Swiss francs over last year's second-half result.

Transplantation – good growth maintained. CellCept continued to consolidate its position as the cornerstone of immunosuppressive therapy in transplant patients, with first-half sales advancing 13% in local currencies to 558 million Swiss francs. Thanks to its low toxicity profile, CellCept is now the leading branded medicine for this indication in the United States.

Another highlight of the first half-year was an agreement signed in April with

Prescription products (including Genentech)



Isotechnika, a life sciences company based in Canada, to co-develop its innovative transplantation medicine $ISA_{TX}247$. Early studies suggest that this drug, currently in phase II clinical testing, may be more potent and less toxic than other immunosuppressants in its class.

Virology – landmark approval for Pegasys in Europe; Fuzeon promises major advance in HIV therapy.

Following a positive recommendation issued early this year by the Committee for Proprietary Medicinal Products, Pegasys was approved in the European Union in June for use in hepatitis C. Prior to EU regulatory clearance, this medicine had already been approved for sale in over 20 countries. The Netherlands became the first EU country to approve Roche's ribavirin product, Copegus, as well. Copegus was developed for use in combination with interferon alfa and peginterferon alfa-2a (Pegasys) in chronic hepatitis C. Our US filings for Pegasys as monotherapy and in combination with Copegus are making good progress towards approval. Based on the priority review designations granted by the Food and Drug Administration, we expect the applications to be approved by the end of this year.

| Product | Sales 1st half of 2002 in millions of CHF | % change in CHF | % change in local currencies |
|-----------------------------------|---|--------------------|------------------------------|
| MabThera/Rituxan ¹⁾ | 1,094 | 47 | 54 |
| Rocephin | 913 | 2 | . 6 |
| Roaccutane/Accutane | 569 | -7 | -3 |
| CellCept | 558 | 9 | 13 |
| Herceptin ¹⁾ | 469 | . 32 | 38 |
| NeoRecormon | 442 | 25 | 29 |
| Xenical | 409 | -21 | -18 |
| Nutropin, Protropin ¹⁾ | 241 | 16 | 21 |
| Kytril | 215 | -15 | -9 |
| Xeloda | 213 | 105 | 113 |
| Cymevene/Cytovene, Valcyte | 165 | 11 | 16 |
| Pulmozyme ¹⁾ | 161 | 5 | 9 |
| Dilatrend | 160 | 17 | 22 |
| Viracept | 156 | -29 | -27 |

Jointly marketed by Roche and Genentech.
 See 2001 Annual Report for generic names and indications.

In the anti-AIDS segment, sales of our protease inhibitors Viracept and Invirase/Fortovase decreased from the year-earlier period, mainly due to increased competition and the timing of government tender business in Latin America.

In ongoing phase III clinical trials Fuzeon (T-20), the first HIV fusion inhibitor, has so far proven to be even more effective than expected. Fuzeon blocks HIV entry into host cells and will be used to treat patients infected with strains of the virus that are resistant to other antiretroviral therapies. Regulatory filings are planned for the third quarter of this year.

Combined sales of Cymevene and Valcyte were up for the period, led by demand for Valcyte, an oral pro-drug formulation. Since being approved for AIDS-related retinitis in 2001 in its first market, the United States, Valcyte

has established itself as a potent drug for combating eye infections caused by cytomegalovirus (CMV retinitis), which often afflict HIV patients and others with compromised immune systems. In March Valcyte was approved for this indication in Europe. We intend to submit marketing applications this autumn in the European Union and the United States for use of Valcyte to prevent CMV in transplant patients, which we expect to become the product's main indication.

Another mild flu season resulted in low sales of Tamiflu. In June the European Union approved the product for both the treatment and the prevention of influenza A and B. This positive news means that Tamiflu will be available worldwide for the 2003 flu season.

Other key products. First-half sales of Roaccutane/Accutane, for severe acne, were stronger than expected, declining just 3% for the period (in local currencies). Although Accutane has gone off patent in the United States, tight restrictions on prescribing the drug have so far delayed the market entry of generic competitors.

Sales of NeoRecormon, our leading treatment for anemia, grew by nearly one-third in the first six months of 2002. Apart from the product's established use in patients with impaired renal function and its increasing use in chronic renal failure, sales were driven by increased prescribing for anemia associated with cancer. With approval of a once-weekly dosage form anticipated by the end of this year, this growth trend should continue. Moreover, we are expecting additional sales growth because of reports of adverse

events with a major competitor's product.

Xenical remained the leading weight management drug on the market, despite an 18% sales decline in local currencies. Recently submitted data on Xenical's role in treating overweight patients with type 2 diabetes have led to label changes in the European Union and to Canadian and Australian approvals of the drug in type 2 diabetes.

Rocephin sales were up by a healthy 6% over last year in local currencies, despite generic erosion in Europe and a mild flu season. Unlike many established antibiotics, Rocephin remains highly effective against a broad spectrum of bacteria after more than 20 years on the market, thus ensuring its continued popularity with physicians.

solid pipeline – 17 new drug applications planned up to the end of 2007. With a total of 136 projects in research and 76 projects in development – including 35 new molecular entities (NMEs) – Roche has increased the size and quality of its pharmaceuticals pipeline. Precise product profiles have been defined for all developmental compounds. Roche expects its new products to provide genuine added value for patients, healthcare professionals and payers. In all, we currently have 48 NMEs in our pipeline.

Over the next five years we expect to file 17 new drug applications in key therapeutic areas such as oncology, HIV/AIDS, anxiety/depression, stress incontinence and rheumatoid arthritis.

Major approvals in the first half of 2002

In addition to gaining new drug approvals, we also had a number of successful filings for new indications and line extensions. Supplemental drug applications are part of an effective lifecycle management strategy aimed at leveraging the value of our marketed products. Since January a total of over 40 new indications and dosage forms for established Roche products have been approved in more than 50 markets.

| Copegus | In combination with interferon alfa and peginterferon alfa-2a (Pegasys) for the | Netherlands. |
|------------------|---|------------------|
| | treatment of chronic hepatitis C | Switzerland |
| MabThera/Rituxan | In combination with CHOP ¹⁾ chemotherapy | ovvila:orrana |
| | in aggressive non-Hodgkin's lymphoma | EU |
| | Aggressive non-Hodgkin's lymphoma | EU, Switzerland, |
| | | Australia |
| Pegasys | Monotherapy in hepatitis C | EU |
| | In combination with ribavirin in hepatitis C | EU |
| Tamiflu | Treatment of influenza A and B in children | |
| | and adults | EU |
| | Prevention of influenza A and B in | |
| | adolescents and adults | EU |
| Valcyte | Cytomegalovirus retinitis in AIDS | EU |
| Xeloda | Metastatic breast cancer | EU |
| | In combination with Taxotere in metastatic | |
| | breast cancer | EU |
| Xenical | Label change incorporating new data on | |
| | overweight and obese patients with type 2 | |
| | diabetes | EU |
| Zenapax | Pediatric renal transplantation | EU |

1) Cyclophosphamide, doxorubicin, vincristine and prednisone.

Regulatory filings planned for the second half of 2002

| Bonviva | Postmenopausal osteoporosis | USA ¹⁾ |
|-------------|--|-------------------|
| Bondronat | Metastatic bone disease in breast cancer | EU |
| NeoRecormon | Needle-free injection | EU |
| Pegasys | Monotherapy in hepatitis C | Japan |
| Fuzeon | HIV fusion inhibitor | EU, USA |
| Valcyte | Prevention of cytomegalovirus retinitis in | |
| | patients with solid organ transplants | EU, USA |

1) Submitted in July 2002.

Regularly updated information on Roche's development pipeline is available on the Internet at http://www.roche.com/home/investor/ inv-pipeline.htm.

Roche Consumer Health. Sales of non-prescription medicines by Roche Consumer Health (RCH) were down 2% in local currencies and 5% in Swiss francs to 789 million Swiss francs. The decline can be traced to two markets where results were below expectations. In the United States sales of Aleve by our joint venture with Bayer declined 14% from the previous year, and in Argentina sales fell 61% as a result of the national economic crisis. In its other markets RCH averaged 4% growth in local currencies.

Despite difficult market conditions, RCH continued to improve its profitability. Operating profit totalled 140 million Swiss francs, for a year-on-year increase of 15%. This improvement was achieved primarily by reducing marketing expenditures and targeting resources more effectively. The operating profit margin increased from 14.6% to 17.7%.

Key figures: Diagnostics Division

| In millions of CHF | % change in CHF | % change in local currencies | As % of sales |
|--------------------|---|--|---|
| 3,621 | 7 | 12 | 100 |
| 1,235 | 10 | 15 | 34 |
| 297 | 4 | 9 | 8 |
| 1,301 | 3 | 8 | 36 |
| 493 | 16 | 23 | 14 |
| 295 | 5 | 10 | 8 |
| 982 | 6 | 11 | 27.1 |
| 561 | 13 | 19 | 15.5 |
| | 3,621 1,235 297 1,301 493 295 982 | In millions of CHF 3,621 7 1,235 10 297 4 1,301 3 493 16 295 5 982 6 | In millions of CHF % change in CHF in local currencies 3,621 7 12 1,235 10 15 297 4 9 1,301 3 8 493 16 23 295 5 10 982 6 11 |

Diagnostics

Firmly on growth track. In the first half of 2002 the Diagnostics Division continued the strong sales growth of the previous years, further extending its leadership of the global market. All five business areas contributed to this solid performance, led by Molecular Diagnostics and Diabetes Care, the Division's most profitable businesses. Thanks to above-average sales growth, mainly in Molecular Diagnostics and Diabetes Care, the division's operating profit margin increased further, as did operating profit and EBITDA.

Sales advanced at double-digit rates and well ahead of market growth in Europe and North America, the division's two biggest markets, as well as in Japan and the Asia-Pacific region. The increases in the Japanese and Asia-Pacific markets are especially notable in view of the difficult economic conditions there.

The Diabetes Care business area's Accu-Chek product family comfortably maintained its global market leadership in the diabetes monitoring sector, with the Accu-Chek Advantage blood glucose meter again the topselling product. The global roll-out of Accu-Chek Active is moving ahead successfully, and the launch of Accu-Chek Compact in Europe and the United States is also off to a very promising start. Further product launches should help maintain sales growth through the second half-year. The new products include the highly innovative Accu-Chek Advantage Module, approved by the Food and Drug Administration in June. The module is a miniaturised glucose meter designed to be inserted into

a personal digital assistant (PDA). Using Roche's new Accu-Chek Pocket Compass software, the PDA stores and analyses glucose readings taken with the module. For hospitals Roche Diagnostics markets the Accu-Chek Inform System, a complete glucose monitoring package featuring built-in data management and networking capabilities.

Sales by Near Patient Testing, which supplies point-of-care tests for use in doctors' offices and at the hospital bedside, showed further gains in the first half of 2002, thanks primarily to strong sales in Japan (up almost 38%) and the Asia-Pacific region (up 35%). The Hospital Point of Care unit grew almost twice as fast as the market, fuelled by strong sales of cardiac assays and DataCare, an information management system now available in many European countries. The outstanding success of Roche Diagnostics' coagulation monitoring products in the United States (up 46%) is the result of eight years of sustained market development efforts. The Primary Care unit continued to deliver steady growth and high profitability.

Centralized Diagnostics also outperformed the market by a considerable margin, with dynamic sales growth driven mainly by the Elecsys (immunodiagnostics) and Integra (clinical chemistry) product lines and products for hematology. In the United States major multi-year contracts were signed with Novation and Premier, two leading healthcare group purchasing organisations, under which Roche Diagnostics will supply clinical chemistry and immunodiagnostic products to over 3,500 hospitals and healthcare sites. The launch of the integrated

Japan +23%
Others +10%
Asia-Pacific +22%

North America +12%

Iberia/Latin America +5%

Modular Analytics SWA, the first commercially available serum work area that performs clinical chemistry and immunoassay tests on a single platform, has laid the foundation for further successful market development. Centralized Diagnostics continued to expand the test menu for the E170 module. Elecsys pro-BNP, a highly innovative assay for chronic heart failure, has now been launched throughout Europe. The introduction of this new test in the United States and Japan is expected to have a further positive impact on sales.

Sales by region: Change vs 1st half 2001

(in local currencies)

Roche has lodged an appeal against the judgement issued in April by a US first instance court in the Igen case. We will continue to develop the electrochemiluminescence (ECL) technology and to provide customers with our full range of ECL products and services.

Molecular Diagnostics further extended its market lead, the strongest growth coming from its blood screening tests. PCR-based tests for hepatitis C and quantitative tests for HIV remained the top revenue earners. There is increasing demand for tests for sexually transmitted diseases. By acquiring a broad portfolio of patents pertaining to human papillomavirus (HPV), now recognised as an important screening target in the early detection of cervical cancer, Roche is gaining access to an important new market

segment. Through its alliances and contracts with Qiagen and Institut Pasteur the division is systematically broadening its competence in the highly promising field of gene amplification-based molecular diagnostics. Cobas TaqMan, Roche Diagnostics' next-generation automated PCR analyser, was launched in the United States in January. The global roll-out of a smaller version of TaqMan, scheduled to begin late this year, will open up new market segments for the division.

The double-digit sales increase recorded by Applied Science is another very good result, especially given the poor overall growth of this market segment. Products launched over the last years, including the LightCycler and MagNa Pure LC systems, contributed to this strong performance. The first part of 2002 saw launches of the first LightCycler-based products for food testing. Demand for such applications is particularly strong in Europe and Japan.

Vitamins and Fine Chemicals Economic slowdown affects division's results. The Vitamins and Fine Chemicals Division improved its performance in the second quarter of 2002 after experiencing a slow start in the first three months due to economic factors. Sales in local currencies were nearly level with the year-earlier figure. Weak demand from the fish farming industry and a slight decline in prices in local currencies led to reductions in operating profit, operating profit margin and EBITDA. Compared with the second half of 2001, however, the division's operating profit and EBITDA margins showed a modest increase.

Business was affected by the generally difficult economic conditions in Europe – the division's largest market - and above all in Latin America. By contrast, the division successfully expanded its market share in North America and the Asia-Pacific region, particularly in China.

While the market for carotenoids and some vitamins remained under pressure, the division scored successes with special formulations of existing products and with new product entries. New products now account for close to 6% of total sales revenues. Positive highlights include sales of lutein and lycopene, the growth generated by the division's enzyme products and Hy.D, and sales of the novel UVB sunscreen Parsol SLX.

Our market leadership is built on working closely with our customers. The continued growth of premix sales to the human and animal health and nutrition segments shows that we are

Key figures: Vitamins and Fine Chemicals Division

| | In millions of CHF | % change in CHF | % change in local currencies | As % of sales |
|--|--------------------|--------------------|------------------------------------|---------------|
| Sales | 1,747 | -4 | -1 | 100 |
| - Vitamins | 913 | -2 | -6 | 52 |
| Carotinoids | 336 | -10 | 1 | 19 |
| Other fine chemicals | 498 | -4 | 0 | 29 |
| EBITDA | 256 | -23 | -18 | 14.7 |
| Operating profit | 140 | -39 | -33 | 8.0 |

Asia-Pacific +1%

Sales by region: Change vs 1st half 2001 (in local currencies)

Europe and Africa -1% North and

Latin America +/-0%

on the right track in expanding our facilities for premix manufacturing, an area where the Vitamins and Fine Chemicals Division is particularly strong. State-of-the-art premix plants went into operation in China, South Africa and Vietnam in the first six months of the year, further enhancing our competitive edge in terms of both the range and variety of products and the services we can provide to these growth markets.

Outlook

As announced in late February, barring unforeseen events, Roche expects consolidated sales growth in local currencies to be in the mid to high singledigit range for 2002 as a whole and anticipates a further improvement in the Group's operating profit and EBITDA margins. The planned consolidation of Chugai from 1 October should add roughly two percentage points to full-year sales growth. For 2003 there is every indication that Group sales will accelerate into double-digit growth, fuelled by the rollout of new products such as Pegasys and Fuzeon, continued strong sales growth at Roche Diagnostics and the consolidation of Chugai.

We expect full-year net financial income for 2002 to be roughly equal to the figure for the first half of the year.

The Pharmaceuticals Division still expects sales growth for the full year to be in the mid-single-digit range in local currencies (excluding Chugai). The oncology portfolio in particular is expected to continue delivering strong sales growth in the second half, helped by the anticipated approval of Xeloda in Japan for single-agent therapy in

metastatic breast cancer. In July the US Food and Drug Administration granted priority review status to our filing for Pegasys in combination with Copegus, which means that a decision should be made by the end of the year. We also expect the FDA to approve Pegasys as monotherapy for hepatitis C in the fourth quarter of 2002. Marketing applications for Fuzeon will be submitted in the third quarter of this year, and we anticipate approvals in the first quarter of 2003; Fuzeon has already received a fast-track designation from the FDA.

Overall, the division expects its margins to be higher this year than in 2001, despite the costs relating to new product launches that will be incurred in the second half-year, and despite the fact that generic competition for Roaccutane/Accutane cannot be ruled out. Profit margins in the Pharmaceuticals Division are expected to remain more or less steady in 2003, with the synergies resulting from the integration of Chugai starting to take full effect in 2004. We are therefore confident that we will achieve our goal of increasing the division's operating profit margin towards 25% over the next three years.

The Diagnostics Division is poised to continue expanding its global market lead through the second half of the year. Recent and upcoming product launches should help maintain dynamic sales growth even as the market environment becomes more difficult. A strategic focus on molecular diagnostics and a product portfolio that increasingly includes information management solutions will form the basis for future value growth at Roche Diagnostics. The division is systemati-

cally targeting its activities to exploit the potential these new developments are creating for more individualised diagnosis and treatment of disease. We anticipate double-digit growth in diagnostics sales in 2003.

Roche Diagnostics expects a further improvement in margins for 2002 after the gains of the previous year and is aiming for an operating profit margin of slightly better than 20% by 2006.

The Vitamins and Fine Chemicals Division sees a market recovery shaping up before the year is out and expects low single-digit sales growth in local currencies. Despite the improved business outlook for the second halfyear, however, the division is unlikely to make up for the first-half decline in operating profit. Given current market conditions and the strong Swiss franc, the division's operating profit and EBITDA margins will probably fall short of their year-earlier levels. The preparations announced earlier this year for a sale or demerger of the division are proceeding according to plan.

Financial Review

Diluted earnings per share and non-voting equity security (CHF)

| Income statement in millions of CHF | i | Figures repo interim financial s | | | Figures repor adju | rted on an sted basis |
|---|--------------|-------------------------------------|------------------------|---------|-----------------------|--------------------------|
| • | 2002_ | 6 months ende | ed 30 June % change | 2002 | 6 months ende | ed 30 June % change |
| Sales | 14,737 | 14,469 | +2 | 13,107 | 12,735 | +3 |
| Cost of sales | (4,236) | (4,274) | | (3,125) | (3,106) | +1 |
| Gross profit | 10,501 | 10,195 | +3 | 9,982 | 9,629 | +4 |
| Marketing and distribution | (4,073) | (4,132) | -1 | (3,862) | (3,923) | -2 |
| Research and development | (1,939) | (1,955) | -1 | (1,880) | (1,893) | -1 |
| Administration | (615) | (606) | +1 | (563) | (556) | +1 |
| Amortisation of intangible assets | (774) | (779) | -1 | (764) | (779) | -2 |
| Impairment of long-term assets | - (2) | - | _ | (2) | ~ | |
| Pharmaceuticals Division restructuring | | | | | | |
| - impairment of long-term assets | | (204) | _ | | _ | |
| other restructuring costs | (65) | (465) | -86 | | _ | |
| Other operating income (expense), | 1.44 1.44 | | | - 3 | | |
| net | (538) | (329) | +64 | (49:1.) | (312) | +57 |
| Major legal cases | (778) | | | 228 | | _ |
| Operating profit | 1,717 | 1,725 | 0 | 2,420 | 2,166 | +12 |
| Financial income (expense), net | 520 | 1,472 | -65 | 612 | 1,506 | |
| Profit before taxes | 2,237 | 3,197 | -30 | 3,032 | 3,672 | -17 |
| Income taxes | (573) | (692) | | (890) | (840) | +6 |
| Profit after taxes | 1,664 | 2,505 | -34 | 2,142 | 2,832 | -24 |
| Income applicable to minority | 4 | | | | | |
| interests | 148 | (24) | _ | (47) | (29) | +62 |
| Share of result of associated | | | | | | |
| companies | (11) | 36 | | (ii)_ | 40 | - : |
| Net income | 1,801 | 2,517 | -28 | 2,084 | 2,843 | -27 |

The adjusted figures, which are used in the internal management of the Roche Group, represent the results of the Group's underlying on-going operations. They exclude special items and include only the continuing businesses. See page 74 of the annual financial statements for a full description and page 24 of this half-year report for a reconciliation. Number of shares and all per share information in 2001 is restated for the 100 for 1 share split that took place on 4 May 2001 (see Note 8).

2.96

-28

3.34

-26

Overview of interim results

In the first half of 2002, the Roche Group achieved continued and consistent progress in its core Pharmaceuticals and Diagnostics businesses to reach the goals of an operating profit margin towards 25% for Pharmaceuticals and 20% for the Group over the next three years. Despite a weaker US Dollar, operating profit growth in Swiss francs reached double-digits at Group level as well as in Pharmaceuticals and Diagnostics, increasing the operating profit margins to 18.5% for the Group, and 21.0% and 15.5% for Pharmaceuticals and Diagnostics respectively. Reported net income decreased by 28% as the improved results of underlying operations were offset by a significantly lower financial income and a higher effective tax rate. The reported results also include the Vitamins and Fine Chemicals business, which is in the process of demerger, additional costs of the Pharmaceuticals restructuring and major litigation expenses incurred by Genentech. As previously, the Group presents adjusted results, which include only the continuing operations and exclude these special items. To further increase transparency the Group also presents a full balance sheet, cash flow statement and breakdown of net financial income within its interim financial statements.

Results reported in the Interim Financial Statements in millions of CHF

Operating profit: 9% local growth, with continuing improvements in ongoing operations offset by foreign exchange movements and litigation costs

Operating profit increased by 9% in local currencies, however due to the strength of the Swiss franc it remained stable in Swiss franc terms at 1,717 million Swiss francs. Increased sales and an improved cost structure lead to a 19% increase (12% in Swiss francs) in the underlying operating result. Reported operating profit in 2002 also includes 140 million Swiss francs of profit from the Vitamins and Fine Chemicals Division (2001: 228 million Swiss francs), which is now treated as a discontinuing operation, and additional expenses of 65 million Swiss francs for the Pharmaceuticals Division restructuring. Also included in the 2002 operating result are 778 million Swiss francs of expenses in connection with major legal cases at the Group's subsidiary, Genentech. The result excluding all of these items is discussed below in the commentary on the adjusted results. A full reconciliation is given on page 24.

Vitamins and Fine Chemicals Division: The Group has announced plans to demerge the Vitamins and Fine Chemicals Division, and accordingly the Vitamins and Fine Chemicals Division is now treated as a discontinuing operation. The interim results of the division, as discussed on pages 14–15, are still included in the Group's total reported results, however they are excluded from the adjusted results.

Pharmaceuticals Division restructuring: Non-recurring costs of 65 million Swiss francs were incurred in the first half of 2002 due to the implementation of the Pharmaceuticals Division's 'Re-shaping for Future Growth' programme. The programme continues to yield significant improvements in the cost structure, as described below.

Major legal cases: In June 2002 a Los Angeles County Superior Court jury voted to award the City of Hope Medical Center approximately 500 million US dollars in additional royalties and punitive damages for breach of a 1976 agreement with Genentech. Genentech announced that it will appeal the judgment in the case, including the damages award. The full amount of the award has been recorded as a provision and as an expense in the 2002 reported operating results. Total recorded costs of Genentech legal cases in the first half were 778 million Swiss francs, with an impact of 311 million Swiss francs on income tax expense and 191 million Swiss francs on income applicable to minority interests.

Financial income

As expected, first half financial income was significantly below the result of the previous interim period, with net financial income totalling 520 million Swiss francs. The result includes a further 895 million Swiss francs of gain on sales of LabCorp shares, which brings the total gains realised over the last two years to 3 billion Swiss francs. Excluding the LabCorp gain, financial expenses, notably interest costs, exceeded financial income by 375 million Swiss francs in difficult market conditions. A full breakdown of net financial income is given in Note 7 to the interim financial statements. The comparative result for 2001 includes 1,160 million Swiss francs of LabCorp gains within a net financial income of 1,472 million Swiss francs.

Income taxes

The Group's effective tax increased from 22% to 26% following the increased proportion of pretax income that arises in operating companies.

Net income

Reported net income shows a decrease of 28% due to improved underlying operating results, being offset by litigation expenses, lower financial income and higher tax charges.

Results on an adjusted basis in millions of CHF

Sales: increased sales, with double-digit growth in major Pharmaceuticals products and in Diagnostics

Excluding the Vitamins and Fine Chemicals Division, which will be demerged in 2002–2003, sales increased by 7% in local currencies and 3% in Swiss francs. Pharmaceuticals local sales grew by 6%, with good performance from the oncology portfolio and continuing robust sales from CellCept. These more than offset lower sales of Roaccutane/Accutane, Xenical and Kytril. Diagnostics showed 12% local sales growth driven by all business areas, particularly Molecular Diagnostics and Diabetes Care.

Sales by division in millions of CHF

| | Six months ended 30 June | | % Change | % Change (local | |
|--------------------------------|--------------------------|--------|-----------|--------------------|--|
| | 2002 9,486 | 2001 | (CHF) | currencies): | |
| Pharmaceuticals ^{a)} | 4.4 | 9,361 | +1 | +6 | |
| Diagnostics | 3,621 | 3,374 | <u>+7</u> | +12 | |
| Sales (adjusted basis) | 13,107 | 12,735 | +3 | +7 | |
| Vitamins and Fine Chemicals | 1,747 | 1,819 | -4 | -1 | |
| Reclassification ^{a)} | (117) | (85) | | | |
| Sales (as reported) | 14,737 | 14,469 | +2 | +6 | |

a) Pharmaceuticals Division sales are adjusted to include the reclassification of sales to the Vitamins and Fine Chemicals Division.

Operating profit: double-digit increase for Group, Pharmaceuticals and Diagnostics

Operating profit increased by 19% in local currencies (12% in Swiss francs) to 2.4 billion Swiss francs on an adjusted basis, which excludes special items and the Vitamins and Fine Chemicals Division. The increase was primarily driven by the sales growth and an improved cost structure as a result of the 'Re-shaping for Future Growth' initiative. Pharmaceuticals and Diagnostics both increased their operating profit margin to 21.0% and 15.5% respectively. Genentech made a positive contribution of 170 million Swiss francs to operating profit in spite of on-going acquisition-related amortisation expenses of 320 million Swiss francs. The Group operating profit as a percentage of sales improved by 1.5 percentage points to 18.5%.

Gross profit: Increase of 4% to 10.0 billion Swiss francs, with the gross profit margin improved by 0.6 percentage points to 76.2%. This reflects particularly strong growth in high-margin Genentech prescription products and Diagnostics business areas and the effects of the Pharmaceuticals Division's 'Re-shaping for Future Growth' initiative.

Marketing and distribution: Decrease of 2% to 3,862 million Swiss francs. Spending increased in local currencies by 3% which was under-proportional to sales growth. The beneficial effects of the 'Re-shaping for Future Growth' initiative are allowing a more focused spend on growth areas. Marketing and distribution as a percentage of sales fell by 1.3 percentage points.

Research and development: Decrease of 1% to 1,880 million Swiss francs. Spending increased by 2% in local currencies, with the growth of research and development expenses in Genentech and Diagnostics partly offset by reduced expenditure in Roche prescription. Research and development costs as a percentage of sales on Group level declined from 14.9% to 14.3%. For Pharmaceuticals, which accounts for more than 80% of the Group's research and development expenses, they decreased from 17.0% to 16.4%.

Administration: Increase of 1% to 563 million Swiss francs, which was well below the sales growth. This is the result of continuous efficiency improvements and the impacts of the 'Re-shaping for Future Growth' initiative.

Amortisation of intangible assets: Decrease of 2% to 764 million Swiss francs. This fall is mainly driven by foreign exchange movements as a significant part of the Group's intangible assets are denominated in US dollars or euros and even small foreign exchange movements can have an impact. Roche's amortisation charge, currently almost 6% of sales, continues to be significantly higher than the industry average. Following the implementation of recent changes companies using United States Generally Accepted Accounting Principles (US GAAP) are no longer required to amortise goodwill and instead must carry out a regular impairment review. Roche is continuing to amortise goodwill, as required by International Accounting Standards (IAS), with a goodwill amortisation expense in the interim period of 257 million Swiss francs.

Impairment of long-term assets: Impairment entries in the interim period were 2 million Swiss francs.

Other operating income (expense), net: The net expense increased by 57% to 491 million Swiss francs. This is mainly due to exchange losses on foreign currency payables and receivables in Argentina and other countries, computer systems costs and ongoing restructuring expenses, notably at the medical instruments division of AVL, which was acquired previously.

Financial income

Net financial income on an adjusted basis decreased by 59% to 612 million Swiss francs. This excludes net financial expenses of 92 million Swiss francs attributable to the Vitamins and Fine Chemicals business. The most significant item is a further gain of 895 million Swiss francs on disposal of LabCorp shares. This brings the total realised gains on sale of LabCorp shares over the last two years to over 3 billion Swiss francs. The Group's remaining 4% investment in LabCorp was sold in July 2002. Excluding LabCorp, adjusted financial income is a net expense of 283 million Swiss francs, which is broadly as expected.

Net income as from equity investments was 993 million Swiss francs, which includes the 895 million Swiss franc LabCorp gain. The difficult market environment has limited the possibilities to realise other gains. Interest income was 176 million Swiss francs, a decrease of 17% relative to the prior year caused by falls in interest rates. For the same reason interest expense also fell by 15% to 636 million Swiss francs. A full breakdown of net financial income is given in Note 7 to the interim financial statements.

income taxes

On an adjusted basis the effective tax rate has increased to 29% from 23% in the comparative period. In part this is due to operating income making up an increasingly higher proportion of pre-tax income than has previously been the case. In addition financial income included the LabCorp gain of 895 million Swiss francs which was taxable in the United States. Consequently, although adjusted pre-tax income in 2002 is 17% lower than in 2001, the tax expense is 6% higher.

Associated companies and minority interests

The underlying expense from minority interest continues to increase, as the overall contribution of Genentech to net income increases. In the comparative results income from associated companies consists mainly of the income from LabCorp for the period prior to June 2001, during which time it was accounted for as an associated company. The remaining associated companies have a relatively minor effect.

Net income: decrease of 27%

On an adjusted basis net income is 27% lower at 2,084 million Swiss francs, with the 12% increase in operating profit being offset by lower financial income and a proportionately higher tax charge.

| Divisional results (on an adjusted basis) in mi | Divisional sales to third parties | EBITDA | EBITDA as % of sales | Operating profit | Operating profit as % of sales |
|---|---|--------|----------------------------|------------------|--------------------------------------|
| Pharmaceuticals | 9,486 | 2.942 | 31.0 | 1.994 | 21.0 |
| of which | 0,100 | 2,012 | 01.0 | 1,001 | 21.0 |
| Total prescription | 8,697 | 2,779 | 32.0 | 1,854 | 21.3 |
| - Roche prescription | 7,114 | 2,177 | 30.6 | 1,684 | 23.7 |
| - Genentech prescription | 1,583 | 602 | 38.0 | 170 | 10.7 |
| отс | 789 | 163 | 20.7 | 140 | 17.7 |
| Diagnostics | 3,621 | 982 | 27.1 | 561 | 15.5 |
| Other | | (134) | | (135) | |
| Group total | 13,107 | 3,790 | 28.9 | 2,420 | 18.5 |
| Six months ended 30 June 2001 | | | | | |
| Pharmaceuticals | 9,361 | 2,715 | 29.0 | 1,783 | 19.0 |
| of which | | | | | |
| Total Prescription | 8,527 | 2,559 | 30.0 | 1,661 | 19.5 |
| Roche prescription | 7,199 | 2,116 | 29.4 | 1,632 | 22.7 |
| Genentech prescription | 1,328 | 443 | 33.4 | 29 | 2.2 |
| OTC | 834 | 156 | 18.7 | 122 | 14.6 |
| Diagnostics | 3,374 | 930 | 27.6 | 498 | 14.8 |
| Other | | (113) | | (115) | |
| Group total | 12,735 | 3,532 | 27.7 | 2,166 | 17.0 |

EBITDA: Earnings before interest and other financial income, tax, depreciation and amortisation, including impairment. This corresponds to operating profit before depreciation and amortisation, including impairment.

Pharmaceuticals: increased sales and improved margins

Pharmaceuticals sales in local currencies increased by 6%, with particularly strong sales of oncology products and CellCept. Pharmaceuticals operating profit grew by 12% to 1,994 million Swiss francs due to higher sales, as well as a considerably improved cost structure as a result of the 'Re-shaping for Future Growth' initiative. The operating profit margin improved by 2.0 percentage points to 21.0%.

Total prescription: Prescription drug sales (Roche and Genentech) increased by 6% in local currencies to 8,697 million Swiss francs. Operating profit was 12% higher and operating margin improved to 21.3% of sales from 19.5% in 2001. Key drivers are increased sales, an improved cost structure and improved operating results at Genentech.

Roche prescription sales grew by 3% in local currencies and operating profit was 3% higher at 1,684 million Swiss francs. The operating margin increased by 1.0 percentage point to 23.7%. This result is driven by increased sales and substantially reduced costs arising from the continued impacts of the 'Re-shaping for Future Growth' initiative.

Genentech prescription sales improved to 1,583 million Swiss francs, a growth of 24% in local currencies. Operating profit was 170 million Swiss francs or 10.7% of sales, compared to 29 million Swiss francs operating profit in the same period in 2001. The turnaround in Genentech's profitability noted in 2001 is continuing and is driven by strong sales growth in spite of higher costs to support this growth. Genentech's operating result includes 320 million Swiss francs of amortisation mainly arising from the accounting for the acquisition of Genentech by Roche. An EBITDA margin of 38.0% represents Genentech's strong contribution to the Group's operating cash generation.

OTC sales fell by 2% in local currencies. A major factor was reduced sales in Argentina following the devaluation there. Sales of Aleve through the Bayer joint venture also fell. A reduced, but more focused, marketing and distribution spend has lead to an increase in operating profit, despite the decrease in sales. Operating profit improved by 15% to 140 million Swiss francs and the operating profit margin was 17.7% compared to 14.6% in 2001.

Diagnostics: continuing double-digit growth in sales and operating profit

The sales in the Diagnostics Division again increased with an overall growth rate of 12% in local currencies. Sales growth in Molecular Diagnostics and Diabetes Care was particularly strong. The continued sales growth and under-proportional increases in operating expenses lead to an increase in operating profit of 13% to 561 million Swiss francs. The operating profit margin increased by 0.7 percentage points to 15.5%.

Other

The result of 'Other' consists of the costs of Corporate Headquarters.

Cash flows and net liquidity in millions of CHF

Cash flow statement

| | Six months ended 30 June | | |
|--|--------------------------|---------|--|
| | 2002 | 2001 | |
| Cash generated from operations | 4,250 | 3,722 | |
| Costs of major legal cases paid | (2,574) | (46) | |
| Other operating cash flows | (352) | (845) | |
| Operating activities before income taxes | 1,324, | 2,831 | |
| Income taxes paid (all activities) | (805) | (366) | |
| Operating activities | 519 | 2,465 | |
| Financing activities | (3,630) | (2,269) | |
| Investing activities | 2,434 | (686) | |
| Net effect of currency translation on cash | (110) | 55 | |
| Increase (decrease) in cash | (787) | (435) | |

The Group's operations continued to show strong operating cash generation of 4,250 million Swiss francs, driven by continued growth in EBITDA. The operating cash surplus was largely absorbed by payments totalling 2.6 billion Swiss francs in respect of major legal cases. These payments were the fines imposed by the EU in respect of the vitamin case (778 million Swiss francs), various settlement payments of 773 million Swiss francs made to direct and indirect vitamins customers in the United States and the payment of 1,018 million Swiss francs into a collateral deposit account pending the resolution of the Igen litigation. The increase in taxes paid reflects settlement of the increased tax expenses noted during 2001, and includes taxes paid on the LabCorp gain in 2002. The tax incurred on the LabCorp gain in 2001 was not paid until the second half of the year, and so is not included in the comparative income taxes paid balance.

The most significant financing cash flows were the payment of the dividend to shareholders (1.1 billion Swiss francs) and the repayment on its due date of the 100 billion yen 'Samurai' bonds with a cash outflow of 1.3 billion Swiss francs. The outflows include a decrease in long-term bank debt, interest payments and the 805 million Swiss francs cash paid by Genentech to repurchase their own shares from third parties.

The largest investing cash flow was the 1.1 billion Swiss franc proceeds from the sale of LabCorp shares in March. Capital expenditure was slightly increased and there were no major acquisitions or divestments. Funds for the major cash outflows described above were taken from the Group's marketable securities portfolio, which accounts for the remainder of the inflow in the interim period.

The full cash flow statement is given on page 28.

Net liquidity

| | | 31 December |
|---------------------------------------|---------|-------------|
| | 2002 | 2001 |
| Cash and marketable securities | 19,523 | 24,548 |
| Other investments | 1,646 | 2,366 |
| Derivative financial instruments, net | 249 | 8. |
| Own equity instruments | 1,774 | 2,128 |
| Financial assets | 23,192 | 29,050 |
| | | |
| Long-term debt | (15,069 | (16,395) |
| Short-term debt | (5,634 | (7,335) |
| Total debt | (20,703 | (23,730) |
| | n, 444 | |
| Net liquidity | 2,489 | 5,320 |

Net liquidity has decreased by 2.8 billion Swiss francs. The vitamin case and Igen litigation related payments decreased net liquidity by 2.6 billion Swiss francs and the dividend payment and repayment of the 'Samurai' bonds resulted in a further 2.4 billion Swiss francs reduction. These were partly off-set by cash generated from operations, where EBITDA totalled 3.2 billion Swiss francs. The fall in the value of the US dollar also had a positive impact on net liquidity, as much of the Group's long-term debt is in the form of US dollar denominated debt instruments. The sale of LabCorp shares has no effect on net liquidity, as in simple terms, it is a transfer from marketable securities to cash. Excluding long-term debt and financial assets, short-term net liquidity is 14 billion Swiss francs.

| | 30 June | 31 December | |
|--|---------|-------------|----------|
| | 2002 | 2001 | % change |
| Long-term assets | 33,217 | 36,411 | -9 |
| Current assets | 33,341 | 38,875 | -14 |
| Total assets | 66,558 | 75,286 | -12 |
| | 4.3 | | |
| Equity | 27,064 | 28,973 | -7 |
| Minority interests | 3,748 | 4,894 | -23 |
| Non-current liabilities | 23,058 | 25,772 | -11 |
| Current liabilities | 12,688 | 15,647 | |
| Total equity, minority interests and liabilities | 66,558 | 75,286 | 12 |

Foreign currency translation effects

The fall in the value of the US dollar relative to the Swiss franc had a significant impact on certain balance sheet headings, particularly intangible assets, long-term debt and minority interests, which all have a relatively high proportion of US dollar denominated items. The effects from the movements in the euro and yen relative to the Swiss franc had a lesser impact.

Provisions and litigation

The vitamin case related payments in the first half year totalled 1.6 billion Swiss francs, which reduces current liabilities. The remaining provisions in respect of the vitamin case are now classified as short-term, which accounts for the majority of the fall in non-current liabilities. The Igen litigation related payment of 1,018 million Swiss francs into a collateral deposit account reduces current assets and increases long-term assets. The provision for Genentech legal cases of 778 million Swiss francs is included in non-current liabilities.

Equity and financing

The repayment of the 'Samurai' bonds reduced current liabilities by 1.3 billion Swiss francs. The payment of the dividend reduced equity by 1.1 billion Swiss francs. The net income for the interim period increases equity. However the sale of the LabCorp shares means that the unrealised gain that had been held within equity was taken out of equity and recognised in the income statement. The effects of currency translation reduced net assets and equity by 900 million Swiss francs.

Other movements

Property, plant and equipment and intangible assets decreased by 2.8 billion Swiss francs, due to depreciation and amortisation and the fall in the US dollar. Minority interests decreased as a result of the share repurchases by Genentech and, again, the fall in the US dollar.

Strong financial condition

The Group remains solidly financed, with equity representing 40.7% of total assets. The Group has no net debt, but rather net liquidity of 2.5 billion Swiss francs and short-term net liquidity of 14 billion Swiss francs. It therefore retains the financial flexibility to react quickly to such opportunities as may arise.

The full balance sheet is given on page 26.

Reference numbers indicate corresponding Notes to the Interim Consolidated Financial Statements.

| Six months ended 30 June 2002 As reported in the interim consolidated | Sales to third parties | EBITDA | Operating profit | Net income |
|---|------------------------|--------|------------------|---------------|
| financial statements | 14,737 | 3,203 | 1,717 | 1,801 |
| Discontinuing operations | | | | |
| Results of Vitamins and Fine Chemicals Division | | | | |
| prior to demerger ^{3, 4} | (1,747) | (256) | (140) | (39) |
| Reclassification of inter-company sales | | | | |
| to Vitamins and Fine Chemicals Division | | | | |
| as sales to third parties3,4 | 117 | - | _ | _ |
| Major restructuring | | | | |
| Non-recurring costs of 'Re-shaping | | | | |
| for Future Growth' initiative⁵ | - | 65 | 65 | 65 |
| Legal cases | | | | |
| Additional charges in respect of Genentech | | | | |
| legal cases⁵ | _ | 778 | 778 | 778 |
| Income taxes | _ | - | - | (330) |
| Minority interest | | | | (191) |
| Results on an adjusted basis | 13,107 | 3,790 | 2,420 | 2,084 |
| | Sales to | | Operating | Net |
| Six months ended 30 June 2001 | third parties | EBITDA | profit | income |
| As reported in the interim consolidated | | | | |
| financial statements | 14,469 | 3,399 | 1,725 | 2,517 |
| Discontinuing operations | | | | |
| Results of Vitamins and Fine Chemicals Division | | | | |
| prior to demerger ^{3, 4} | (1,819) | (332) | (228) | (145) |
| Reclassification of inter-company sales | | | | |
| to Vitamins and Fine Chemicals Division | | | | |
| as sales to third parties ^{3, 4} | 85 | - | - | - |
| Major restructuring | | | | |
| Non-recurring costs of 'Re-shaping | | | | |
| for Future Growth' initiative⁵ | _ | 465 | 669 | 669 |
| Income taxes | | | | (198) |
| Results on an adjusted basis | 12,735 | 3,532 | 2,166 | 2,843 |

The concept of the adjusted basis is described on page 74 of the Annual Report 2001.

Interim Consolidated Financial Statements

Reference numbers indicate corresponding Notes to the Interim Consolidated Financial Statements

Consolidated income statement in millions of CHF

| | Six months end | |
|--|---|---------|
| Sales | 2002 | 2001 |
| | 14,737 | 14,469 |
| Cost of sales | (4,236) | (4,274) |
| Gross profit | 10,501 | 10,195 |
| Marketing and distribution | (4,073) | (4,132) |
| Research and development | (1,939) | (1,955) |
| Administration | 1 72 700 | |
| | (615) | (606) |
| Amortisation of intangible assets | (774) | (779) |
| Impairment of long-term assets | (2) | HOD) |
| Pharmaceuticals Division restructuring⁵ | | |
| - impairment of long-term assets | | (204) |
| - other restructuring costs | (65) | (465) |
| Other operating income (expense), net | (538) | (329) |
| Major legal cases ⁶ | (778) | |
| Operating profit | 1,717 | 1,725 |
| Financial income (expense), net ⁷ | 520 | 1.472 |
| Profit before taxes | 2,237 | 3,197 |
| Tront Bororo taxoo | - , -, -, -, -, -, -, -, -, -, -, -, -, -, | 0,107 |
| Income taxes | (573) | (692) |
| Profit after taxes | 1,664 | 2,505 |
| | | |
| Income applicable to minority interests | 148 | (24) |
| Share of result of associated companies | an an | 36 |
| , | | |
| Net income | 1,801 | 2,517 |
| | | _, |
| Basic earnings per share and non-voting equity security in CHF | 2.15 | 2.99 |
| - · · · · | | |
| Diluted earnings per share and non-voting equity security in CHF | 2.14 | 2.96 |
| | | |

[•] The Interim Consolidated Financial Statements are unaudited.

[•] Number of shares and all per share information in 2001 is restated for the 100 for 1 share split that took place on 4 May 2001 (see Note 8).

| | 30 June 3 2002 | December 2001 |
|--|-------------------|-----------------|
| Long-term assets | | 2001 |
| Property, plant and equipment | 14,128 | 15,052 |
| Intangible assets | 13,106 | 14,943 |
| Investments in associated companies | 164 | 186 |
| Other investments | 1,646 | 2,366 |
| Deferred income tax assets | 9973 | 1,410 |
| Other long-term assets | 3,176 | 2,454 |
| Total long-term assets | 33,217 | 36,411 |
| Current assets | | |
| | F 4F0 | . 700 |
| Inventories | 5,458 | 5,780 |
| Accounts receivable - trade | 5,760 | 5,779 |
| Current income tax assets | 24.5 | 244 |
| Other current assets | 2,359 | 2,524 |
| Marketable securities | 17,1742 | 21,412 |
| Cash and cash equivalents Total current assets | 2,349 | 3,136 |
| iotal current assets | 33,341 | 38,875 |
| Total assets | 66,5582 | 75,286 |
| | | |
| Equity | | |
| Share capital | 160 | 160 |
| Non-voting equity securities (Genussscheine) | p.m. | p.m. |
| Own equity instruments | (3,438) | (3,460) |
| Retained earnings | 30,342 | 32,273 |
| Total equity | 27,064 | 28,973 |
| Minority interests | 3,748 | 4,894 |
| Non-current liabilities | | |
| Long-term debt | 15,069 | 16,395 |
| Deferred income tax liabilities | 3,214 | 4,162 |
| Liabilities for post-employment benefits | 2,617 | 2,610 |
| Provisions | 1,646 | 2,115 |
| Other non-current liabilities | 512 | 490 |
| Total non-current liabilities | 23,058 | 25,772 |
| | | |
| Current liabilities | | |
| Short-term debt | 5,634 | 7,335 |
| Current income tax liabilities | 546 | 716 |
| Provisions | 1,290 | 1,852 |
| Accounts payable – trade and other | 1,659g | 1,710 |
| Accrued and other current liabilities Total current liabilities | 3,5593 12,6883 | 4,034 15,647 |
| iotai oarient napinties | 12,003 | 10,047 |
| Total equity, minority interests and liabilities | 66,558 | 75,286 |

 $p.m. = pro\ memoria.\ Non-voting\ equity\ securities\ have\ no\ nominal\ value.$

Consolidated statement of changes in equity in millions of CHF

| | Six months ended | |
|--|------------------|---------|
| Share capital | 2002 | 2001 |
| | | |
| Balance at 1 January and 30 June | 160⊈ | 160 |
| Nam water and the acceptable (O-water to the land) | | |
| Non-voting equity securities (Genussscheine) | | |
| Balance at 1 January and 30 June | p.m. | p.m. |
| | | |
| Own equity instruments | 7,57 | |
| Balance at 1 January | (3,460) | (4,166) |
| Movements during the interim period | 22 | 966 |
| Balance at 30 June | (3,438) | (3,200) |
| | | |
| Retained earnings | 7.1 | |
| Balance at 1 January | 32,273 | 31,614 |
| Changes in accounting policies ¹ | | 382 |
| Balance at 1 January – as restated | 32,273 | 31,996 |
| Net income | 1,801 | 2,517 |
| Dividends paid ⁸ | (1;101) | (981) |
| Changes in fair value reserves, net | (1,710) | (306) |
| Currency translation gains (losses) | (921) | 385 |
| Balance at 30 June | 30,342 | 33,611 |
| Total equity at 30 June | 27,064 | 30,571 |

 $p.m. = pro\ memoria.\ Non-voting\ equity\ securities\ have\ no\ nominal\ value.$

| | Six months end | |
|--|----------------|---------|
| | 2002 | 2001 |
| Cash flows from operating activities | 4.050 | 0.700 |
| Cash generated from operations | 4,250 | 3,722 |
| (Increase) decrease in working capital | 139 | (528) |
| Costs of Pharmaceuticals Division restructuring paid ⁵ | (59) | (26) |
| Vitamin case payments ⁶ | (1,556) | (46) |
| Igen litigation: payment into collateral deposit account ⁶ | (1,018) | - |
| Other restructuring costs paid | (40) | (92) |
| Payments made for defined benefit post-employment plans | (146) | (139) |
| Other operating cash flows | (246) | (60) |
| Cash flows from operating activities, before income taxes paid | 1,324 | 2,831 |
| Income taxes paid | (805) | (366) |
| Total cash flows from operating activities | 519 | 2,465 |
| | * 3 | |
| Cash flows from financing activities | | |
| Repayment of long-term debt instruments ⁹ | (1,258) | (1,734) |
| Increase (decrease) in other long-term debt, net | (438) | (659) |
| Transactions in own equity instruments ⁸ | 22 | 966 |
| Increase (decrease) in short-term borrowings | 224 | 460 |
| Interest paid | (323) | (453) |
| Dividends paid ⁸ | (1,101) | (981) |
| Genentech stock repurchases | (805) | _ |
| Other financing cash flows | 49 | 132 |
| Total cash flows from (used in) financing activities | (3,630) | (2,269) |
| · | | |
| Cash provided by operating and financing activities | (3,11-1) | 196 |
| | | |
| Cash flows from investing activities | | |
| Purchase of property, plant and equipment, and intangible assets | (884) | (770) |
| Disposal of property, plant and equipment, and intangible assets | Z0 - | 108 |
| Proceeds from sale of LabCorp shares ⁷ | 1,069 | 1,420 |
| Interest and dividends received | 308 | 548 |
| (Purchases) sales of marketable securities, and other investing cash flows | 1,871 | (1,992) |
| Total cash flows from (used in) investing activities | 2,434 | (686) |
| , , , , , , , , , , , , , , , , , , , | 7, 3 | (, |
| Net effect of currency translation on cash | (110) | 55 |
| Increase (decrease) in cash | (787) | (435) |
| more tanarado) in outil | | (.50, |
| Cash and cash equivalents at 1 January | 3.136 | 2,562 |
| Cash and cash equivalents at period end | 2,349 | 2,127 |
| and the second administration as bounds and | -10.106 | _, , |

Notes to the Interim Consolidated Financial Statements

Reference numbers indicate corresponding Notes to the Interim Consolidated Financial Statements

1. Accounting policies

Basis of preparation of financial statements

These financial statements are the interim consolidated financial statements (hereafter 'the interim financial statements') of Roche Holding Ltd, a company registered in Switzerland, and its subsidiaries (hereafter 'the Group') for the six-month period ended 30 June 2002 (hereafter 'the interim period'). They are prepared in accordance with the International Accounting Standard on Interim Financial Reporting. These interim financial statements should be read in conjunction with the Consolidated Financial Statements for the year ended 31 December 2001 (hereafter 'the annual financial statements'), as they provide an update of previously reported information.

The accounting policies used are consistent with those used in the annual financial statements. The presentation of the interim financial statements is consistent with the annual financial statements. Where necessary, the comparatives have been reclassified or extended from the previously reported interim results to take into account any presentational changes made in the annual financial statements.

The preparation of the interim financial statements requires management to make estimates and assumptions that affect the reported amounts of revenues, expenses, assets, liabilities and disclosure of contingent liabilities at the date of the interim financial statements. If in the future such estimates and assumptions, which are based on management's best judgement at the date of the interim financial statements, deviate from the actual circumstances, the original estimates and assumptions will be modified as appropriate in the year in which the circumstances change.

The Group operates in industries where significant seasonal or cyclical variations in total sales are not experienced during the financial year.

Income tax expense is recognised based upon the best estimate of the weighted average annual income tax rate expected for the full financial year.

Changes in accounting policies

There were no changes in accounting policy effective 1 January 2002.

Several revised or new standards and interpretations became effective from 1 January 2001. The principal item affecting the Group is the Standard on 'Financial instruments: recognition and measurement'. Its effects are fully described in the annual financial statements.

2. Group organisation

Chugai

On 27 June 2002 the shareholders of Chugai at their Annual General Meeting approved the alliance with Roche.

Before closing the transaction with Roche, Chugai will spin off its 100% shareholding in Gen-Probe, its California-based diagnostics subsidiary. In mid-August Roche will acquire through a public tender offer approximately 10% (30 million shares) of Chugai's outstanding share capital at a price of JPY 2,800 per share. This will be followed by a merger of Chugai and Roche's Japanese pharmaceuticals subsidiary, Nippon Roche. Roche will also subscribe to additional new shares of the newly merged company at an issue price of JPY 1,780 per share, such that Roche's ownership will be 50.1%.

The closing is now expected at the beginning of the fourth quarter of 2002. The transaction will be accounted for using the purchase method of accounting. The newly merged company, which will be known as Chugai, will become a fully consolidated subsidiary of the Roche Group with a 49.9% minority interest.

Other changes in Group organisation

There were no other significant acquisitions or disposals during the interim period. The plans to demerge the Vitamins and Fine Chemicals Division are discussed in Note 4.

3. Information by business segment in millions of CHF

| | Segment revenue/ divisional sales | Less inter- divisional sales | Divisional sales to third parties | Segment results/ operating profit |
|--|--------------------------------------|---------------------------------|-----------------------------------|--------------------------------------|
| Six months ended 30 June 2002 | | | | |
| Pharmaceuticals | 9,591 | (222) | 9,369 | 1,151 |
| of which | | | | |
| Total prescription | 8,799 | (219) | 8,580 | 1,011 |
| Roche prescription | 7,130 | (133) | 6,997 | 1,620 |
| Genentech prescription | 1,669 | (86) | 1,583 | (609) |
| OTC | 792 | (3) | 789 | 140 |
| Diagnostics | 3,623 | (2) | 3,621 | 561 |
| Other | _ | | | (135) |
| Continuing operations | 13,214 | (224) | 12,990 | 1,577 |
| Vitamins and Fine Chemicals | 1,803 | (56) | 1,747 | 140 |
| Group | 15,017 | (280) | 14,737 | 1,717 |
| Six months ended 30 June 2001 | | | | |
| Pharmaceuticals | 9,435 | (159) | 9,276 | 1,114 |
| of which | | | | |
| Total prescription | 8,596 | (154) | 8,442 | 992 |
| Roche prescription | 7,203 | (89) | 7,114 | 963 |
| - Genentech prescription | 1,393 | (65) | 1,328 | 29 |
| OTC | 839 | (5) | 834 | 122 |
| Diagnostics | 3,375 | (1) | 3,374 | 498 |
| Other | | | | (1.15) |
| Continuing operations | 12,810 | (160) | 12,650 | 1,497 |
| Vitamins and Fine Chemicals | 1,858_ | (39) | 1,819 | 228 |
| Group | 14,668 | (199) | 14,469 | 1,725 |

4. Vitamins and Fine Chemicals Division

During the interim period the Group announced plans to demerge the Vitamins and Fine Chemicals Division. Accordingly the Vitamins and Fine Chemicals Division is now treated as a discontinuing operation (see also Note 3). The division will be demerged either through a sale, public offering or spin-off, or some combination of these. The Group is currently pursuing several possible transactions with interested parties, but as of the date of approval of these interim financial statements no final agreement has been reached.

As part of the demerger process, any residual liabilities of the vitamin case will remain fully and exclusively with the Roche Group. Therefore in the Group's internal reporting the costs and liabilities incurred in connection with the vitamin case are no longer considered part of the vitamins and fine chemicals business, but rather as a corporate matter. Accordingly, in the Group's segment reporting they are shown as part of the segment 'Other' within continuing operations.

5. Pharmaceuticals Division restructuring in millions of CHF

On 30 May 2001 the Group announced the 'Re-shaping for Future Growth' initiative, a restructuring of its Pharmaceuticals Division, with the objective of improving the long-term profitability of the division by increasing sales and reducing the division's cost structure. See also Note 6 to the annual financial statements. Activity during the interim period is shown in the table below.

| | 2002 | 2001 |
|--|------|------|
| Restructuring provision at 1 January | 366 | |
| | | |
| Pharmaceuticals Division restructuring | 66 | |
| - additional provisions created | 66 | 465 |
| - unused amounts reversed | -(1) | - |
| Amounts utilised | (59) | (26) |
| Currency translation effects and other | (8) | |
| Restructuring provision at 30 June | 364 | 439 |

No impairment charges were incurred in the interim period (2001: 204 million Swiss francs). The remaining additional costs are expected to be in the order of 20 million Swiss francs, which will be incurred during the second half of 2002.

6. Major legal cases

Developments during the interim period for major legal cases, their impact on the interim results, possible future development and contingent liabilities, if any, are discussed below.

Vitamin case

Total payments in the interim period were 1,556 million Swiss francs (2001: 46 million Swiss francs), which were charged against the provisions previously made. Payments made in 2002 include fines imposed by the European Union totalling 525 million euros (778 million Swiss francs) and settlements with direct and indirect customers in the United States totalling 472 million US dollars (773 million Swiss francs). No additional provisions were recorded in the interim period.

The Group is seeking to resolve the remaining outstanding issues, however the timing and the final amounts involved are uncertain. The provisions recorded are based on current litigation and recent settlement agreements. As the litigation and negotiations progress it is possible that the ultimate liability may be different from the amount of provisions currently recorded. As discussed in Note 4, the Group is in the process of demerging its Vitamins and Fine Chemicals business. Any residual liabilities of the vitamin case will remain fully and exclusively with the Roche Group.

Igen litigation

In March 2002 Roche Diagnostics GmbH (RDG) paid 606 million US dollars (1,018 million Swiss francs) into a collateral deposit account in respect of the Igen litigation. This is reported as restricted cash within the balance sheet heading 'Other long-term assets'. On 15 April 2002 the judge in the United States District Court of Maryland ruled on motions brought by Igen and RDG. The judge confirmed the final judgement and denied all motions. RDG has appealed against this judgement and a final resolution is not expected until 2003. No additional provisions were recorded in the interim period.

As reported in the annual financial statements, the compensatory and punitive damages awarded by the court to Igen total 505.4 million US dollars. The amount of provisions recorded is not disclosed as this may prejudice the RDG's position in current litigation and settlement negotiations, however the provisions are significantly less than the amounts awarded by the court. As the litigation and negotiations progress it is possible that the ultimate liability may be different from the amount of provisions currently recorded.

Genentech legal cases

The Group has recorded a provision of 518 million US dollars (778 million Swiss francs) in respect of certain litigation matters, including litigation involving the City of Hope.

On 10 June 2002 Genentech announced that a Los Angeles County Superior Court jury voted to award City of Hope Medical Center approximately 300 million US dollars in additional royalties for breach of a 1976 agreement between Genentech and the City of Hope. On 24 June 2002 the jury voted to award City of Hope 200 million US dollars in punitive damages. Genentech announced that it will appeal the judgment in the case, including the damage award, to the California Court of Appeal. The appeals process will take from one to four years depending on the scope of the review. A full provision has been recorded for these awards.

In addition, Genentech is party to a patent infringement suit filed by Chiron Corporation on 7 June 2000 in the U.S. District Court in the Eastern District of California (Sacramento) in respect of Herceptin. On 25 June 2002 the court issued several decisions regarding summary judgement motions that had been filed. The jury trail of this suit is scheduled to begin on 6 August 2002.

Genentech is party to other litigation, as described in Genentech's annual report and quarterly SEC filings, however these other matters are not as far advanced as the two matters referred to above.

7. Financial income (expense), net in millions of CHF

| | 0000 | 2001 |
|--|-------|--------|
| Gains on sale of marketable securities | 2002 | 2001 |
| | 136 | 691 |
| (Losses) on sale of marketable securities | (38) | (79) |
| Gains on sales of LabCorp shares | 895 | 1,160 |
| Dividend income | 65 | 241 |
| Gains (losses) on equity derivatives, net | (15) | 199 |
| Write-downs and impairments of equity investments | (15) | (41) |
| Net income from equity investments | 1,028 | 2,171 |
| | | |
| Interest income | 229 | 300 |
| Gains (losses) on interest rate derivatives, net | (15) | . (70) |
| Write-downs and impairments of long-term loans | (38) | (17) |
| Total interest income | 176 | 213 |
| | | |
| Interest expense | (322) | (445) |
| Amortisation of discount on debt instruments | (248) | (253) |
| Time cost of provisions | (66) | (48) |
| Total interest expense | (636) | (746) |
| | | |
| Foreign exchange gains (losses), net | 16 | (76) |
| Gains (losses) on foreign currency derivatives, net | (78) | (165) |
| Net foreign exchange gains (losses) | (62) | (241) |
| The state of the s | | (= , |
| Other financial income (expense), net | 1/1 | 75 |
| other manetal moonie (expense), net | 56 | 75 |
| Total financial income (expense), net | 520 | 1,472 |
| | | , – |

In March 2002 the Group sold a total of 7,700,000 shares of LabCorp, which resulted in a pre-tax gain after incidental costs of 895 million Swiss francs. This was recorded as part of financial income (expense), net. The net pre-tax cash inflow was 1,069 million Swiss francs. The Group's remaining ownership interest in LabCorp as at 30 June 2002 was approximately 4%. This was sold in July 2002.

8. Equity

Share capital and non-voting equity securities (Genussscheine)

The authorised and called-up share capital of Roche Holding Ltd and the number of issued non-voting equity securities have not changed during the interim period. At the Annual General Meeting held on 3 April 2001 the shareholders approved a 100 for 1 stock split of the shares and non-voting equity securities of Roche Holding Ltd. The split took place on 4 May 2001. All comparative per share information has been restated for the split.

Dividends

On 16 April 2002 the shareholders approved the distribution of a dividend of CHF 1.30 per share and non-voting equity security (2001: CHF 1.15) in respect of the 2001 business year. The distribution to holders of outstanding shares and non-voting equity securities totalled 1,101 million Swiss francs (2001: 981 million Swiss francs) and has been recorded against retained earnings in 2002.

Own equity instruments

At 30 June 2002 the number of non-voting equity securities held was 23,669,345 (31 December 2001: 23,669,345). The net cash inflow from transactions in own equity instruments during the interim period was 22 million Swiss francs (2001: net cash inflow of 966 million Swiss francs). For the basic earnings per share calculation the weighted average number of shares outstanding was 838,893,355 (2001: 841,936,662).

9. Debt

Repayment of 'Samurai' Japanese yen bonds

On the due date of 15 May 2002 the Group repaid the principal amount of 100 billion Japanese yen of the 1% Japanese yen bonds originally issued in 1994. The resulting cash outflow was 1,258 million Swiss francs.

10. Contingent liabilities

Group companies are subject to legal matters involving claims, charges, governmental investigations and legal actions. No significant changes in the Group's contingent liabilities have occurred since the annual financial statements, except as described in Note 6.

Roche Securities

| Number of shares and non-voting equity securities | es | | | |
|--|------------|-------------|----------------------|--|
| | | Six | months ended 30 June | |
| | | 2002 | 2001 | |
| Number of shares | | 160,000,000 | 160,000,000 | |
| Number of non-voting equity securities | | 702,562,700 | 702,562,700 | |
| Total | | 862,562,700 | 862,562,700 | |
| | | | | |
| Data per share and non-voting equity security in C | HF | | | |
| Diluted earnings per share and non-voting | | 2.14 | 2.96 | |
| Stock price of share | High | 177.75 | 201.00 | |
| | Low | 130.50 | 129.00 | |
| | Period-end | 169.50 | 146.50 | |
| Stock price of non-voting equity security | High | 132.75 | 165.35 | |
| | Low | 107.50 | 117.15 | |
| | Period-end | 112:50 | 129.50 | |
| | | | | |
| Market capitalisation in millions of CHF | | i digitali | | |
| · · · · · · · · · · · · · · · · · · · | Period-end | 106,158 | 114,422 | |

- All prices shown are daily closing prices.
- Number of shares and all per share information is restated for the 100 for 1 share split that took place on 4 May 2001 (see Note 8).

Exchange rates

Rates of exchange for the major currencies used by the Group against the Swiss franc are as follows:

| | | Average to | | Average to |
|---------|---------|------------|-------------|------------|
| | 30 June | 30 June | 31 December | 30 June |
| | 2002 | 2002 | 2001 | 2001 |
| 1 USD | 1.48 | 1.64 | 1.68 | 1.70 |
| 1 EUR | 1.47 | 1.47 | 1.48 | 1.53 |
| 1 GBP | 2.27 | 2.36 | 2.43 | 2.45 |
| 100 JPY | 1.25 | 1.26 | 1.28 | 1.42 |

Cautionary statement regarding forward-looking statements

This Half-Year Report contains certain forward-looking statements. These forward-looking statements may be identified by words such as 'believes', 'expects', 'anticipates', 'projects', 'intends', 'should', 'seeks', 'estimates', 'future' or similar expressions or by discussion of, among other things, strategy, goals, plans or intentions. Various factors may cause actual results to differ materially in the future from those reflected in forward-looking statements contained in this Half-Year Report, among others: (1) pricing and product initiatives of competitors; (2) legislative and regulatory devel-

opments and economic conditions; (3) delay or inability in obtaining regulatory approvals or bringing products to market; (4) fluctuations in currency exchange rates and general financial market conditions; (5) uncertainties in the discovery, development or marketing of new products or new uses of existing products; (6) increased government pricing pressures; (7) interruptions in production; (8) loss of or inability to obtain adequate protection for intellectual property rights; (9) litigation; (10) loss of key executives or other employees; and (11) adverse publicity and news coverage.

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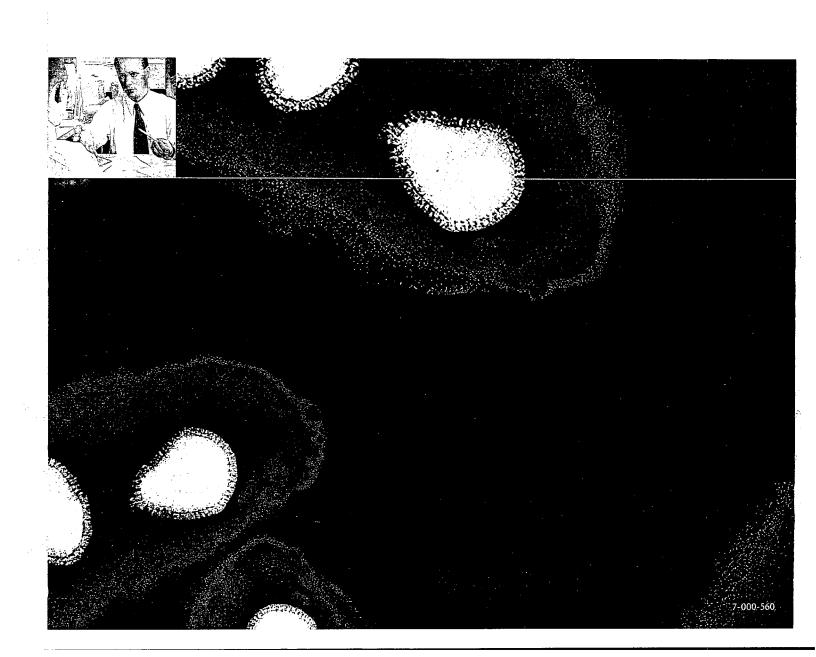
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Roche Holding Ltd

14 August 2002 Second quarter/first half 2002 results. Presentation to analysts in New York, London, Zurich

As Posted on Roche.com

Furnished Under Rule 12g3-2(b) Roche Holding 82-3315

Roche



Second quarter / first half 2002 results Roche

Presentation to analysts

New York, London, Zürich

conditions; (5) uncertainties in the discovery, development or marketing of new products conditions; (3) delay or inability in obtaining regulatory approvals or bringing products to "projects", "intends", "should", "seeks", "estimates", "future" or similar expressions or by intellectual property rights; (9) litigation; (10) loss of key executives or other employees; This presentation contains certain forward-looking statements. These forward-looking initiatives of competitors; (2) legislative and regulatory developments and economic interruptions in production; (8) loss of or inability to obtain adequate protection for discussion of strategy, goals, plans or intentions. Various factors may cause actual statements may be identified by words such as "believes", "expects", "anticipates" or new uses of existing products; (6) increased government pricing pressures; (7) market; (4) fluctuations in currency exchange rates and general financial market statements contained in this presentation among others: (1) pricing and product results to differ materially in the future from those reflected in forward-looking and (11) adverse publicity or news coverage.



Group

Dr. Franz B. Humer Chief Executive Officer



Further improvement in operating results Group financials first half of 2002

(Roche)

| Sales | 14.7 2 (| 9 | 13.1 | 3 7 |
|-----------------------------|----------|---|---------|------|
| EBITDA | 3.2 -6 1 | | 3.8 | 7 14 |
| Operating profit | 1.7 0 5 | 6 | 2.4 12 | 2 19 |
| Financial income, net | 0.5 -65 | | 0.6 -59 | 6 |
| Profit before taxes | 2.2 -30 | | 3.0 -17 | 7 |
| Income taxes | -0.6 -17 | |) 6.0- | 9 |
| Net income as % of sales | 1.8 -28 | | 2.1 -27 | 7 |
| | | | | |



Double digit in Diagnostics, single digit in Pharma Sales growth in line with expectations

| | 2002 | 2001 | % ch | % change in |
|---------------------------------|--------|--------|-------------|-------------|
| sales from January to June | CHF m | CHF m | CHF | local |
| Pharma ¹ | 9,486 | 9,361 | 1 | 9 |
| Diagnostics | 3,621 | 3,374 | 7 | 12 |
| sales by core businesses (adj.) | 13,107 | 12,735 | 8 | 7 |
| Vitamins and Fine Chemicals | 1,747 | 1,819 | 4- | -1 |
| reclassification ¹ | -117 | -85 | ı | 1 |
| sales (as reported) | 14,737 | 14,469 | 2 | 9 |

Sales figures for 2002 and 2001 are adjusted to include reclassification of sales of CHF 117 million and CHF 85 million to the Vitamins and Fine Chemicals Division as sales to third parties



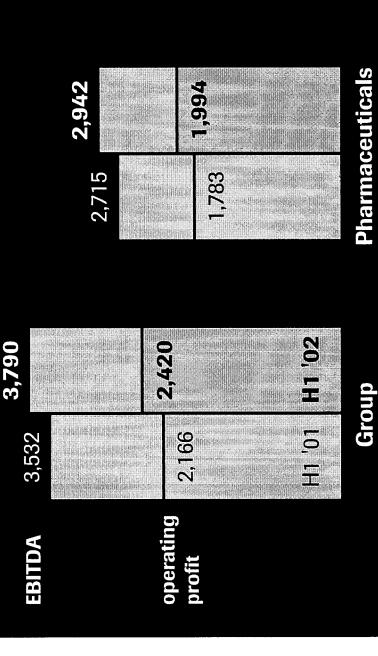
Diagnostics sales accelerate, Pharma sales Sales growth in second quarter 2002 mid single-digit

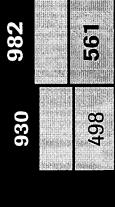
| sales growth (local) | 01 '02 | 02 '02 | H1 '02 |
|---------------------------------|--------|--------|--------|
| Pharmacreuticals ¹ | 7 % | | 9/0 9 |
| total Prescription ¹ | 9/0 8 | 5 % | % 9 |
| Roche Prescription ¹ | 5 % | 2 % | 3 % |
| Genentech Prescription | 23 % | 25 % | 24 % |
| Diagnostics | 1.1 % | 13 % | 12 % |
| Vitamins and Fine Chemicals | -2 % | 1 % | -1 % |

Double-digit operating profit growth (adjusted) Strong underlying cash flow



CHF m





Diagnostics



as % of sales

EBITDA

operating profit as % of sales

Profitability first half 2002 (adjusted) Margins considerably improved

28.9 29.0 27.7 27.6 27.1 19.0 18.5 17.0 15.5 14.8 H '02 10, IH **Pharmaceuticals Diagnostics**

Sales increase greater than expenditure **Cost structure improvement**

(Roche)

Marketing & distribution

as % of sales

H1 '02 H1 '01

Research & development

as % of sales

H1 '02

14.9

70. 11

H1 '01

R&D down 0.6 % points

M&D down 1.3 % points

new product launches

key products

- very promising pipeline
- 15 in-licensed compounds

Pharma restructuring: 'Re-shaping for Future Growth'

Steady profit improvement in Prescription business

Roche

operating profit as % of sales

total Prescription

Roche Prescription
23.6 % 23.7 %

21.3 %

19.5 % 19.9 %

Genentech Prescription

10.7 %

2.2 % 2.7 %

H1 '01 H2 '01 H1 '02

H1 '01 H2 '01 H1 '02

H1 '01 H2 '01 H1 '02

2

Milestones reached during first half-year



- Chugai shareholders approve merger with Nippon Roche
- Progress towards sale or demerger of Vitamins and Fine Chemicals Division
- Market leadership in oncology extended
- Pegasys receives marketing approval in European Union
- Pharma pipeline strengthened: number of potential new medicines up by over one-third from 12 months ago (excl. op-in's)
- Talks initiated with Igen to resolve licensing dispute; Genentech files appeal in litigation with City of Hope
- Strong underlying cash flow and high net short-term liquidity



Expectations for 2002 unchanged Results within guidance

Sales growth

- for the Group in mid to high single-digit range
- for Pharma in mid single-digit range
- for Diagnostics in double-digits
- [for Vitamins in single-digit range]]

Operating profit and EBITDA margins

- slight improvement at Group level
- stable in Pharmaceuticals Division
- Significantly lower financial income
- Product portfolio of Pharmaceuticals Division strengthened
- Diagnostics and Vitamins and Fine Chemicals Division consolidate global market leadership

Projections made at the Annual Media Conference held at Roche Forum Buonas on 27 February 2002 13



development - Pharmaceuticals and Diagnostics remain an independent, highly-focused leader in healthcare, with two strong pillars of high-tech that provide innovative solutions for unmet Looking to the long term, Roche intends to medical needs.

Roche

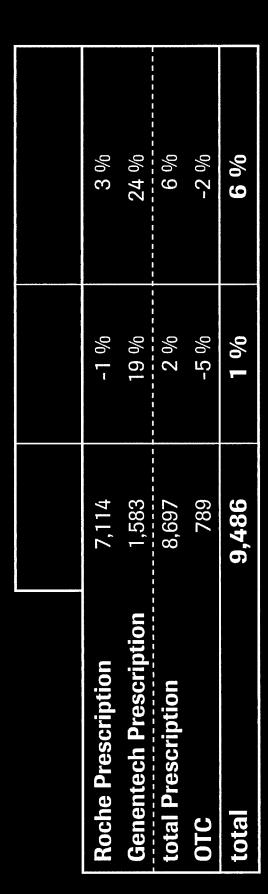


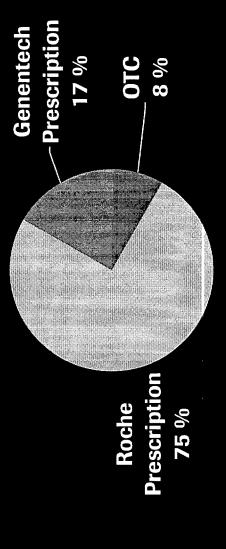
Pharmaceuticals Division

William M. Burns Head of Roche Pharmaceuticals

Pharmaceuticals sales (adjusted)

Roche

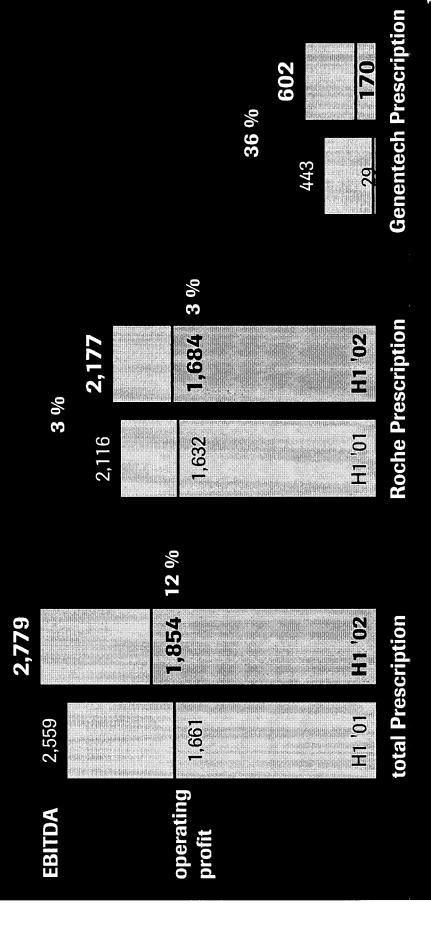




Steady improvement from all businesses Prescription profits growth (adjusted)



CHF m

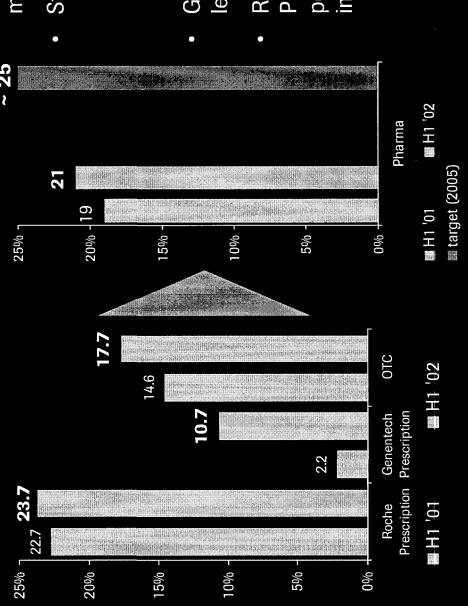


All businesses contribute to strong operating profit Operating profit margin development (adjusted) improvement





- Strong result in OTC due to
- focused marketingstreamlinedmanufacturing
- Genentech profit starts to leverage into bottom line
- Reshaping of Roche Prescription starts to deliver permanent cost improvement



Innovation drives change



- 4 out of top 10 products launched in the last 5 years
- At least 5 products with ≥ CHF 1 billion of sales*
- 59 % of sales contributed by top 10 products*
- 25 % of sales contributed by products launched within last
- 31 % of sales coming from proteins and antibodies*
- US and Japan sales growing double-digit

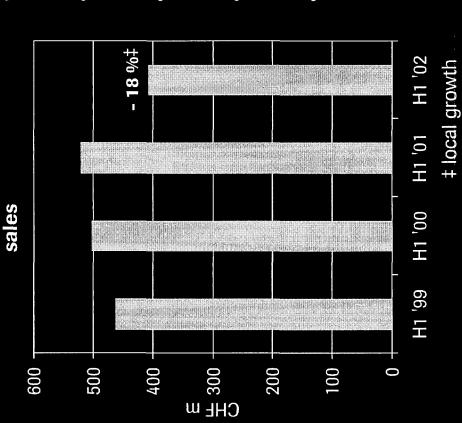
Delivering the promises



| | | target | result |
|---|-------------------------|----------------------------------|--------|
| • | Sales growth | mid-single digit | 1 |
| • | EBITDA margin | stable | > |
| • | Operating profit margin | stable | > |
| • | Product portfolio | strengthening | > |
| • | Pegasys | restart monotherapy US review | > |
| | | combo NDA filing US (fast track) | > |
| | | approval EU | 1 |
| • | Fuzeon | clinical phase III results | > |
| • | MabThera | launch of aNHL in EU | > |
| • | Xenical | continued single digit growth | |

Xenical Declining with the market

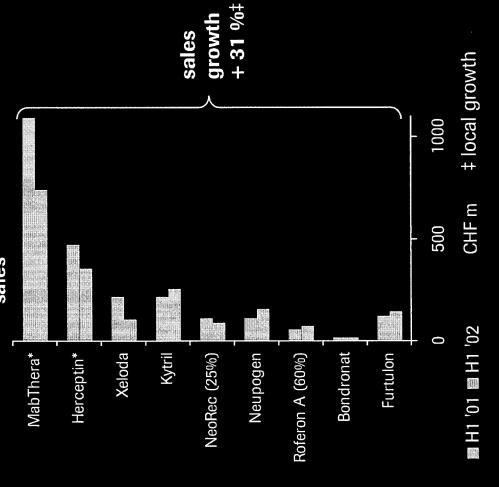
(Roche)



- Entire obesity market declining by 17 %
- Reimbursement drive growth (UK and Turkey)
- Label change for diabetes II in Canada and Australia
- Potential use of XENDOS study to achieve reimbursement
- Expected sales for 2002: CHF 800 million



Oncology franchise Young brands driving growth

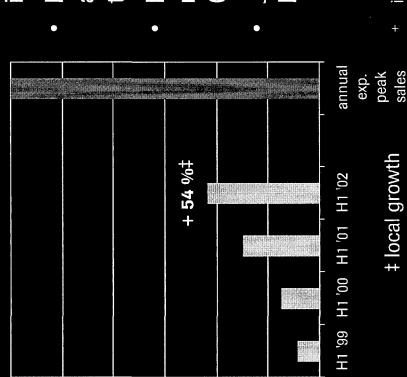


- The only company to market three new products which improve patient survival
- MabThera/Rituxan
- Herceptin
- Xeloda
- Oncology sales* expected to increase from CHF 4 billion (2001)¹ to CHF 6 - 8 billion (2005)
- Building on our number 1 position in oncology

¹ Sales from MabThera/Rituxan, Herceptin, Kytril, Xeloda, Neupogen, NeoRecormon (25 %), Roferon A (60%), Bondronat, Furtulon

| MabThera/Rituxan* | A blockbuster growing fast

(Roche)



= ∺ 1500 -

1000

500

2000

2500

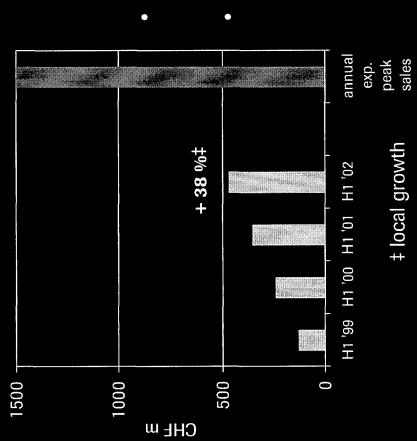
- March 2002: EU approval MabThera in aNHL first line⁺
- Maintenance therapy with MabThera alone almost doubles the response time to treatment⁺⁺
- Peak sales expectations in oncology raised from CHF 2 billion to over CHF 3 billion
- June 2002: Positive interim data MabThera in RA
- + in combination with CHOP according to GELA data
 - ++ ICML congress in Lugano, June 2002

0

Herceptin*

(Roche)

Further maximizing its potential



- Maximize sales potential by
- increasing penetration of testing
- expanding 1st line usage
- increasing duration of treatment
- Develop adjuvant indication
- promote the HERA adjuvant trial Peak sales expectations:

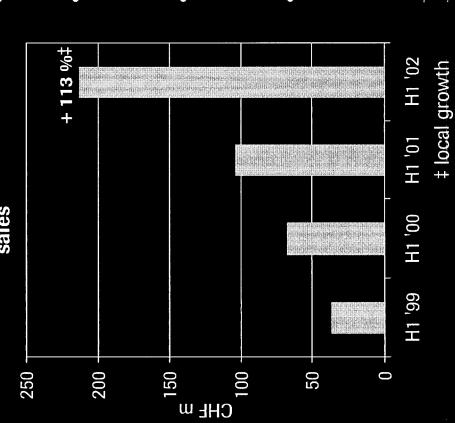
up to CHF 1.5 billion

^{*} Roche and Genentech combined



Potential to steadily replace i.v. 5-FU

(Roche



- Launch of monotherapy and combination for the treatment of mBC+
- Study showed clear survival benefit in combination with taxanes in 1st line treatment of mBC⁺
- Several adjuvant and first line phase III trials to start in Q4 '02 to increase use in earlier treatments++
- Peak sales expectations: over CHF 1.5 billion
- metastatic breast cancer
- ++ colon, rectum, stomach, esophagus and pancreas

Pegasys

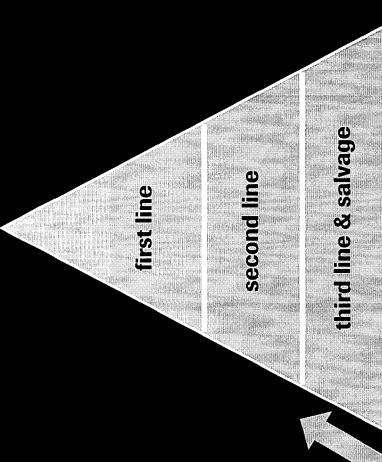
 $\langle ext{Roche}
angle$

Early and predictable efficacy

- 11 million hepatitis C virus patients in key markets: US, EU, J (170 million worldwide)
- Efficacious new treatment options drive market growth
- Total market is expected to double by 2006 to CHF ~ 4 billion*
- Pegasys
- monotherapy filing in US on track
- approved in EU for mono- and combination therapy
- fast track approval granted by FDA for combination therapy in US with expected approval in Q4 '02
- Copegus
- approved in EU, on track in US
- Expected peak sales: up to CHF 1.5 billion

Breakthrough against resistance Fuzeon (T-20)

 \langle Roche \rangle



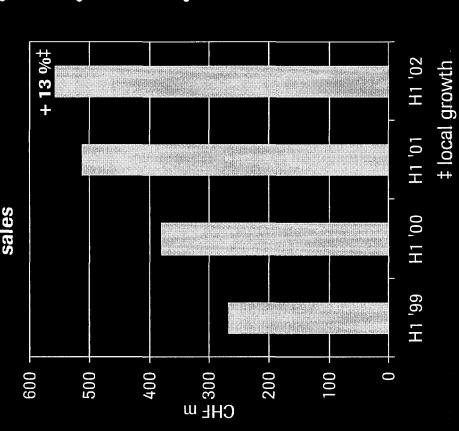
treatment experienced patients

- · Innovative mechanism of action
- Targeting 3rd line treatment
- Excellent results in phase III clinical trials
- Fast track review obtained in US, expected in EU
- Expected launch Q1 '03
- Investment decision taken to adjust supply to additional demand
- Expected peak sales up to CHF 1 billion

CellCeptRecomes a cornerstone of the



(Roche)

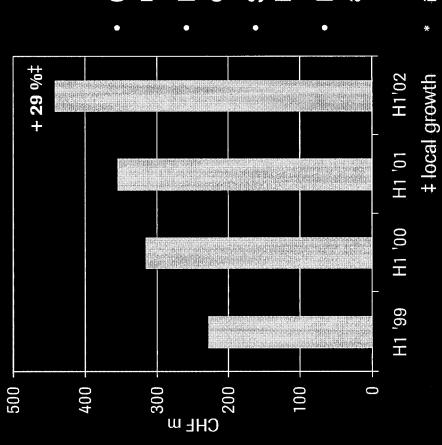


- The most prescribed branded transplantation drug in the US
- Over 60 % of kidney and 40 % of heart transplant patients are treated with CellCept
- Expected peak sales: more than CHF 1.5 billion

NeoRecormon

 \langle Roche \rangle

Growing in all anemia indications



- Once-weekly dosing
- approved in renal anaemia in 2001
- filed in oncology in EU in June '02 (approval expected Q4 '02)
- radiotherapy (data expected in Q4 '02) Ongoing clinical development in
- Interim analysis study suggest benefits of early anaemia correction*
- Safety issue with competitor's compound likely to increase sales Increased peak sales:
 - above CHF 1.2 billion
- in patients with chronic renal insufficiency



Roche R&D pipeline today

Total of 48 NME's including 3 NME's which Genentech will commercialize alone

| HIV | depression | depression/anxiety | asthma | benign prostatic hyperplasia | type 2 diabetes | type 2 diabetes | type 2 diabetes | solid tumors | emphysema | solid tumors | anaemia treatment | THIN HIV | antifungal (B) | antifungal (B) | antitumor (G) |
|------|------------|--------------------|--------|---------------------------------|-----------------|-----------------|-----------------|--------------|-----------|--------------|-------------------|----------|----------------|----------------|---------------|
| R944 | R1067 | R1204 | R1295 | R1437 | R1438 | R1439 | R1440 | R1453 | R1456 | R1491 | R1516 | R1495 | antil | antil | anti |

| R41 | R44 | R45 | (4 R48; | ⁴ R66 | R67; | (R74 | R72 | R14 | R15 | |
|--------------------|--------|--------------|----------------------------|------------------|-------|--------------|----------------|-----------------------------|--------------------------|--|
| bladder | emesis | osteoporosis | arthritis | obesity | HCV | solid tumors | | ome (G) | ion (G) | |
| overactive bladder | | | R1487 rheumatoid arthritis | | | | antibiotic (B) | acute coronary syndrome (G) | macular degeneration (G) | |
| R701 | R1124 | R1164 | R1487 | R1065 | R1270 | R1273 | an | acute coro | macular | |

| | psoriasis (B) | sd |
|--------|--|-------|
| | renai transplant | R1524 |
| | HPV | R1461 |
| | (T-1249) HIV | R724 |
| | (next generation anaemia treatment) | R744 |
| Avasti | (NK1) depression/anxiety | R673 |
| R147 | emphysema | 4R667 |
| R141 | (Insulin sensitizer) type 2 diabetes | R483 |
| R698 | (alpha 1 agonist) stress incontinence | R450 |
| R484 | (CCf) solid tumors | R440 |
| R420 | asthma | R411 |

participation only through Genentech

inflamm, bowel disease (G)

eczema (B)

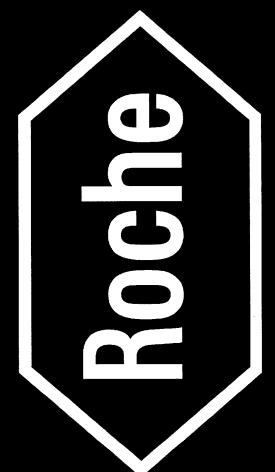
cardiovascular disease (S)



Pharmaceuticals Division Outlook 2002

(Roche)

- Mid-single digit sales growth expected in 2002 (Chugai to add 4 % points in 2002)
- Further improvement in operating profit and EBITDA margin is most likely in 2002 (compared to 2001)
- Strengthening product portfolio
- Japan presence strengthened through Chugai
- Operating profit margin: improvement towards 25 % in the next 3 years





Diagnostics Division

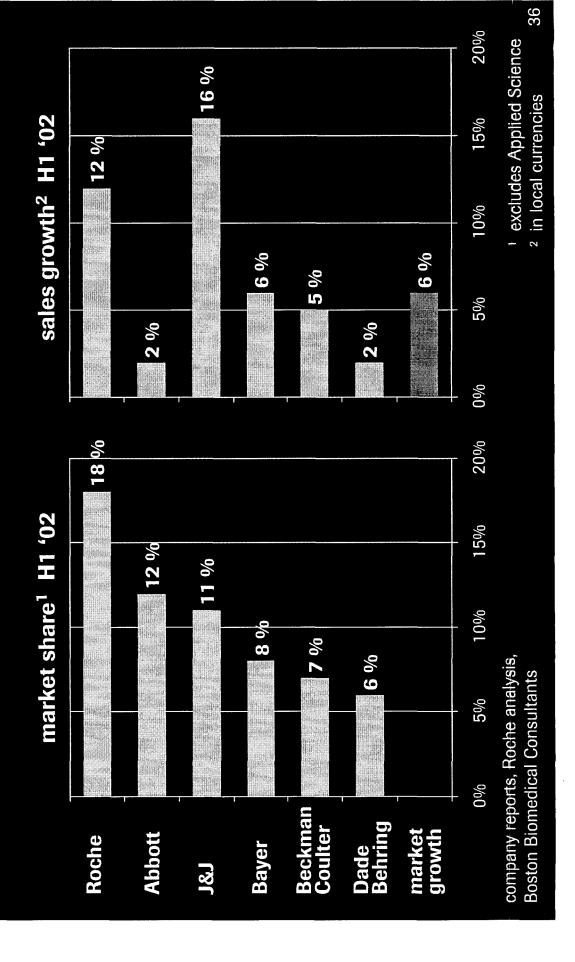
Heino von Prondzynski Head of Roche Diagnostics



performance

Roche continues double digit growth





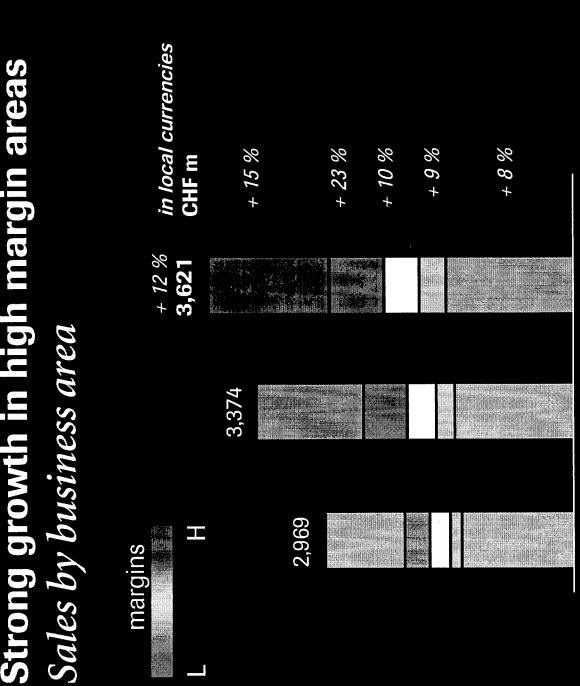
H1/02

H1/01

H1/00

Strong growth in high margin areas

(Roche)



Strong growth in major markets



total sales H1 '02 CHF 3,621 m

% sales (local growth)

| Europe* | 42 % | 42 % (12 %) |
|---------------------------|------|-------------|
| Japan | 5 % | 5 % (23 %) |
| Asia-Pacific | 2 % | 5 % (22 %) |
| Latin America | 3 % | 3 % (1 %) |
| Iberia | 2 % | (% 6) |
| others | 4 % | 4 % (10 %) |
| North America 36 % (12 %) | 36 % | (12 %) |
| | | |

| | relative | relative market position | osition |
|---|----------|--------------------------|---------|
| | SN | Europe | Japan |
| | Roche | Roche | Abbott |
| 2 | Abbott | Abbott | Roche |
| က | J&J | J&J | Bayer |

- #1 in key markets (Europe, US)
- rapidly gaining share in Japan
 (23 % growth vs. 3 % market)

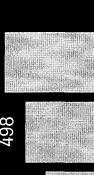
Continued profit improvement



operating profit

CHF m







5 as % of



EBITDA

+6 % 982







28.0

H1 '00 H1 '01 H1 '02

Reducing complexity through consolidation of platform technologies & reagent lines

- decreased capex
- reduced maintenance costs

Focusing on high value solutions

- high margin business areas
- creating new markets with high value tests
 - selling services
- → Paradigm shift to health information

Expanding intellectual property to secure markets and margins

Products behind strong sales growth











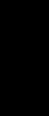


| market segment | product group | H1 '01 (C | H1 '02 (CHF m) | % growth local |
|---------------------------|-------------------------|--------------|--------------------------|-------------------|
| Diabetes | AccuChek | 1,121 | 1,235 | <u>(6)</u> |
| Molecular Diagnostics | AMPLICOR AmpliScreen | 394 | 425 | |
| Centr. Diag / Clin. Chem. | Hitachi / Integra | 269 | 683 | <u>kan</u> |
| Immunology | Elecsys/Core | 297 | 327 | 2 |
| Hematology | Sysmex | 49 | 59 | Prisage |
| Coagulation monitoring | CoaguChek | 48 | 63 | 3.5 |
| Bloodgas / Electrolytes | OMNI | 87 | 94 | 2 |
| Applied Science | LightCycler, RTS | 281 | 295 | |

Update on Igen

(Roche)

- Appeal process ongoing
- Roche confirms settlement discussions
 - Roche continues commercialization (e.g. Premier / Novation)

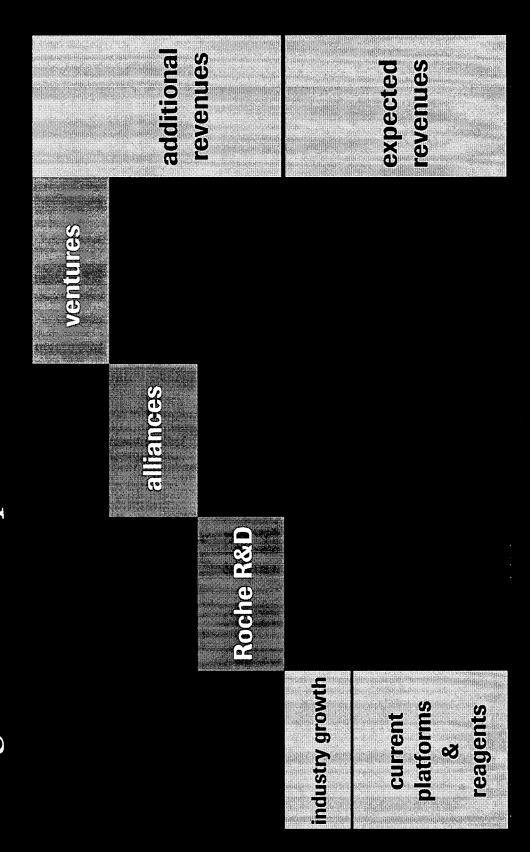


Roche

(drivers

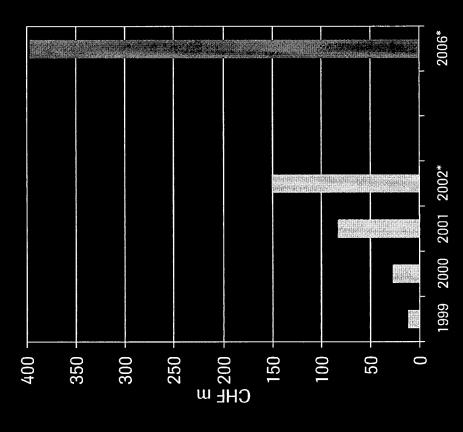
Through innovative products and businesses Driving double-digit growth

Roche



Driving growth in Molecular Diagnostics **Blood screening**

 $\langle ext{Roche}
angle$



- Market is demanding screening of blood using Nucleic Acid Amplification Technology (NAT)
- Rapid market expansion Roche currently at 45 % market share and 144 % growth H1 '02
- Aiming to gain leading position in this new market
- First to market with new analytes
- hepatitis B virus (HBV)
 - parvovirus B19
- hepatitis A virus (HAV)

^{*} forecasted sales based on internal data

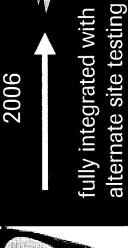


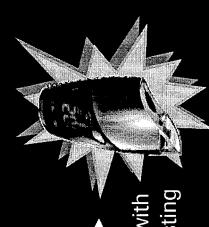
Accu-Chek Compact Focusing on ease of use

- Launched in USA and Europe 2001
- First meter with automated strip handling
- Focus on consumer, with commercials in USA
- Line extension designed to grow leadership position in integrated systems
- Expected revenues > CHF 1 billion in 2005





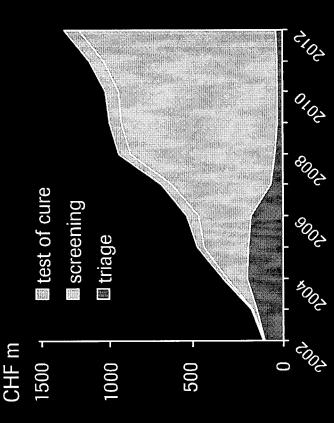




Human Papillomavirus (HPV)

(Roche)

New growth opportunity



- 75 % sexually active women infected at some time
- Over 100 types of HPV, 13 high risk types
- High-risk HPV leading cause of cervical cancer (> 500,000 women p.a.)
- Pap smear cytology misses 25-80 % of pre-cancers
- HPV test + cytology > 95 % sensitivity for pre-cancers
- Purchased patents covering extensive range of HPV subtypes
- HPV PCR test planned 2004
- HPV & CT/NG key components to Roche's Womens Health strategy





| Product | ВА | Utility | Launch |
|---|-----|--|--------------------|
| MODULAR <i>ANALYTICS</i> SWA | CD | New combinations of Clinical Chemistry & Immunochemistry modules for all market segments | thru-out H2 '02 |
| Cystic Fibrosis (CF) Euro Research Kit | MD | Linear array test to screen for CF, (with European mutations) | Q4 '02 |
| OMINI S | NPT | New Bloodgas multi-analyte analyser | Q1 '03 |
| PT's CoaguChek/ CoaguChek S | NPT | Improved test strips using human recombinant tissue factor | Q1 '03 |
| Cyp450 Chip ASR | MD | Chip based test to genotype CYP2D6 gene | Q1 '03 |
| ELECSYS proBNP (USA, Japan) | CD | Marker for chronic heart failure | H1 '03 |
| ELECSYS assays | CD | Enlargement of menu – completion of tumor markers and endocrinology test panels | H1 '03 |
| Matrixarray | AS | Automated workstation for high throughput microarray processing | Q2 '03 |
| Light Cycler (LC) 1.3 instrument | AS | Next generation LC – ability to monitor up to 6 different detection channels simultaneously from one capillary | Q2 '03 |
| AC Advantage III Meter | DC | Next generation Advantage meter - smaller and more efficient | Q2 '03 |
| AC SCGM 1 | DC | First generation continuous blood glucose monitoring | Q3 '03 |



strategic direction

Market expansion through innovation Redefining the diagnostic market

Roche

new business models

X e.g.diabetes, CHF, HIV treatment efficacy e.g. HCV treatment selection e.g. p450 monitoring disease database management e.g. Mellibase connectivity e.g. compact, IR services e.g. MyDoc business blood screening oncology e.g.HPV genetics/ proteomics e.g. CF Predisposition e.g. RA

screening

monitoring

How diagnostics could look like!



Prognostic software for simulating the medical and economic consequences of diabetes (MelliBase)

Imagine physicians could

... easily simulate the effects of alternative therapies

... forecast short & long-term costs for each patient

educate patients on his/her healthcare by their "own" data base management decisions on the latest medical evidence available

... improve diabetes management effectiveness

Diagnostics Outlook 2002

(Roche)



- Further improvement in operating profit, aiming at > 20 % by 2006
- Remain market leadership in North America and Europe, striving for number 1 position in Japan
- Increasing focus on growing high margin business areas
- Launch new platforms and reagents that provide demonstrable customer value
- data management solutions as move to a provider of "actionable Portfolio shift with greater emphasis on clinical connectivity and health information"





Group Financial Results

Dr. Erich Hunziker *Chief Financial Officer*

54

Corporate Finance in the first half of 2002 Focus



- intensified road show activities, opening New York office fall Extending the Investor Relations Team & Activities (e.g. 2002
- Support of the Vitamin de-merger (e.g. fully audited IAS accounts)
- Preparation of the Chugai integration (e.g. reporting <u>interfaces)</u>
- Complementing the Treasury and Financing team



Operating profit (as reported)

Strong operating performance offset by one-time special items and exchange rates

CHF m

| | H1 2002 | H1 2001 | change CHF m | % • |
|-----------------------------------|--|---------|-----------------|--------------|
| sales | 14,737 | 14,469 | +268 | +2 |
| cost of sales | -4,236 | -4,274 | +38 | 3 (1) (1) |
| gross profit | 10,501 | 10,195 | +306 | +3 |
| M&D | -4,073 | -4,132 | +20 | |
| R&D | -1,939 | -1,955 | +16 | |
| administration | -615 | 909- | 6- | |
| amortization | -774 | -779 | 45 | |
| impairment | -2 | • | -2 | |
| Pharma restructuring | -65 | 699- | +004 | - 06- |
| major legal cases | -778 | • | -778 | |
| other op. expenses, net | -538 | -329 | 200 | +64 |
| operating profit as % of sales | 1,717 | 1,725 | 8- | 9 |
| | And the second s | | | |



Net income (as reported)

Decline due to lower financial income

CHF m

| | | | | E |
|-------------------------------|---------|-------------|--|-----------------------------|
| | H1 2002 | H1 2001 | change CHF m | % ae |
| sales | 14,737 | 14,469 | +268 | +2 |
| operating profit | 1777 | 1,725 | es I | |
| financial income, net | 520 | 1,472 | -952 | -65 |
| profit before taxes | 2,237 | 3,197 | 096- | -30 |
| income taxes tax rate in % | -573 | -692 22 | +119 | |
| minority interests | 14.8 | -24 | +172 | areika I aprila 1 |
| associated companies | | 36 | <u> </u> | |
| net income % of sales | 1,801 | 2,517 17 | -716 | -28 |
| | | | and the second s | |

Improving visibility of underlying business The adjusted result*

Roche

CHF m

| H | H1 '01 H | H1 '02 |
|---|----------|--------|
| operating profit as reported in financial statements | 1,725 | 717,1 |
| Discontinuing operations: Vitamins and Fine Chemicals | -228 | -140 |
| • Major restructuring: <i>Pharma 'Re-shaping for Future Growth'</i> | 699 | 65 |
| • Major legal cases: <i>Genentech</i> | 1 | 778 |
| Operating profit on an adjusted basis | 2,166 | 2,420 |

* Please find details in back-up section

The Vitamins sale or de-merger Positive effect on margins



CHF m

| | H1 2001 | | H1 2001 | | H1 2001 | |
|------------------|----------|-----------------|--------------------|------------|--------------------|---------|
| | reported | | adjusted | | adjusted | |
| | | | incl. Vit. & F.C.* | | excl. Vit. & F.C.* | |
| | <i>%</i> | % of sales | 0 % | % of sales | | % of sa |
| sales | 14,469 | | 14,469 | | 12,735 | |
| gross profit | 10,195 | 70.5 | 10,195 | 70.5 | 9,629 | 75. |
| operating profit | 1,725 | 725 11.9 | 2,394 | 16.5 | 2,166 17. | 17. |
| EBITDA | 3,399 | 23.5 | 3,864 | 26.7 | 3,532 | 27. |

^{*} Fine Chemicals

Positive effect on operating profit growth The Vitamins sale or de-merger

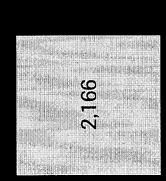
(Roche)

CHF m

operating profit (adjusted)

as discontinuing Vitamins & F.C.* operations

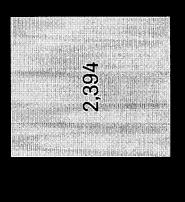
Vitamins & F.C.* including.





CHF







* Fine Chemicals



09

Strong increase in operating profit (adjusted) Despite difficult currency environment

!

(Roche)

CHF m

| | H1 2002 | H1 2001 | change in | ge in local |
|---------------------|---------|---------|-----------|------------------|
| sales | 13,107 | 12,735 | +3 % | % 2 + |
| cost of sales | -3,125 | -3,104 | +1% | |
| M&D | -3,862 | -3,923 | -2 % | |
| R&D | -1,880 | -1,893 | -1 % | |
| administration | -563 | -556 | +1% | |
| amortization | -764 | -779 | -2 % | |
| impairment | -2 | 0 | | |
| other op. exp., net | 167- | -312 | +57 % | |
| operating profit | 2,420 | 2,166 | +12% | +19 % |
| | | | | |



Net income (adjusted)

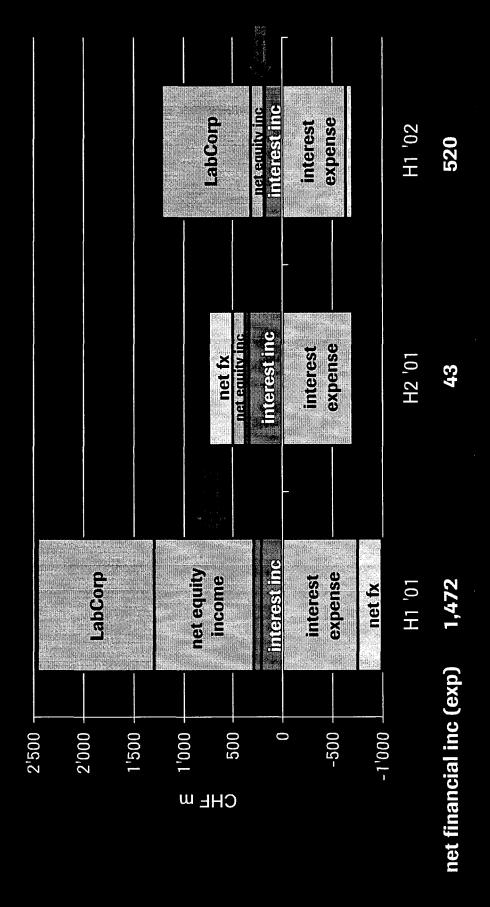
Improved operating result, lower financial income, higher taxes

CHF m

| | H1 2002 | H1 2001 | change | age |
|-----------------------|---------|---------|--------|-------------|
| | | | CHF m | 0/0 |
| sales | 13,107 | 12,735 | +372 | +3 |
| operating profit | 2,420 | 2,166 | +254 | +12 |
| financial income, net | 612 | 1,506 | 768- | -59 |
| profit before taxes | 3,032 | 3,672 | -640 | 17 |
| income taxes | 068- | -840 | -20 | 9+ |
| tax rate In % | £7 | 62 | | <i>C</i> 9+ |
| associated companies | | 67 | -51 | |
| net income | 2,084 | 2,843 | -759 | -27 |
| % of sales | 0/ | 7/7 | | |

61

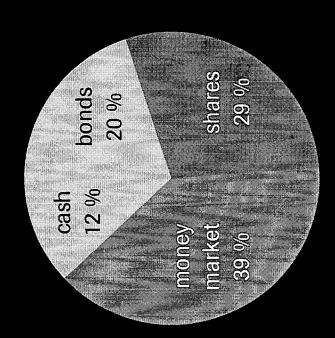
(Roche) Difficult market environment has a strong impact Significantly lower equity income



Asset allocation

Roche

total CHF 19.5 billion by end of June 2002



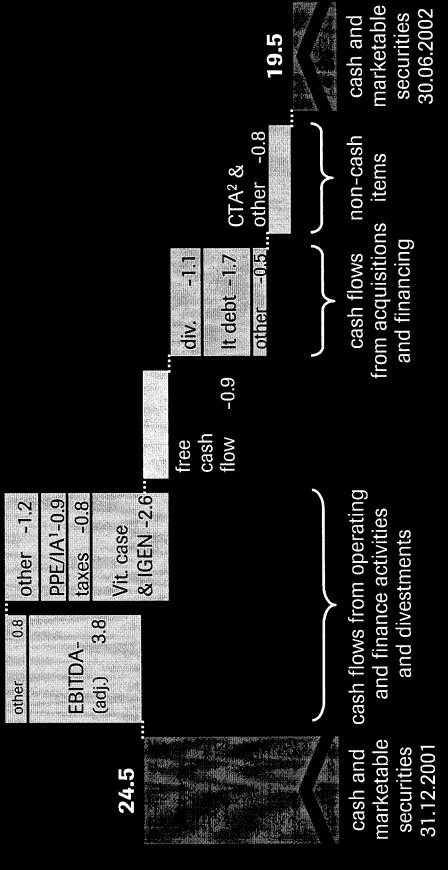
- Financial instruments in balance sheet at market value
- More than 70 % in cash, money market and bonds
- Further actions on how to proceed will depend on market environment

Cash flow

Strong EBITDA and one-time special items

CHF billion

(Roche)



property, plant and equipment; intangible assets

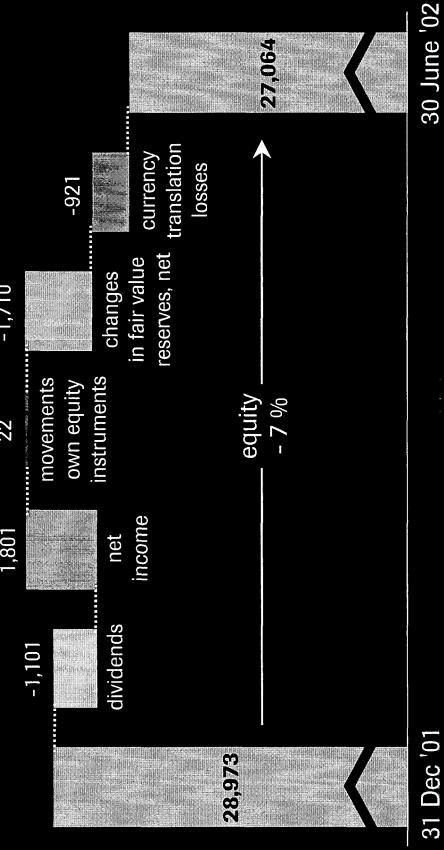
² currency translation adjustments

Equity

Decline due to overall weakness of financial markets

CHF m

(Roche)



65

Solid financing, increased equity ratio Balance sheet

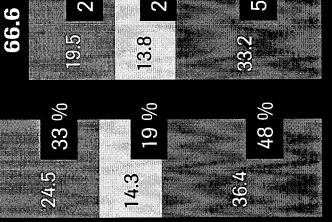
(Roche)

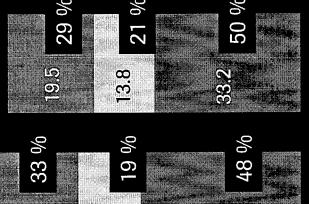
CHF billion

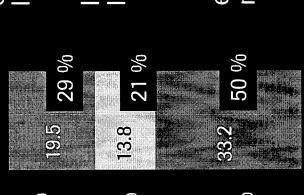
cash and marketable securities

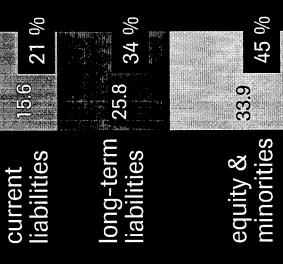
current assets other

term assets long-









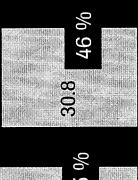
23.1 35 %

19 %

12.7

66.6

75.3



equity, minorities & liabilities 30.06.02 31.12.01

31.03.02

31.12.01

Chugai: Quantum leap in the Japanese market and adding value to Roche



prescription sales

CHE to Roche* additional contribution

+2.5 billion $^+$

+ 100 million

amortization

additional

+ 300 million

operating profit

date onwards (1st October accounts from acquisition Consolidation in Roche 2002) Will add approximately 2 % points on sales growth in 2002

^{*} current estimates

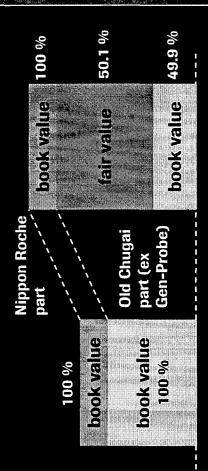
at an exchange rate of ¥ 100 = CHF 1.30



Different approaches between Chugai and Roche Accounting for Chugai alliance

- Pooling-of-interest
- All net assets remain at book value

net assets post-deal minority interest) (Roche: before



reported externally New Chugai as by Chugai

reported externally New Chugai as by Roche

- In accounting terms transaction is treated as an acquisition
 - Purchase accounting for Old
- Chugai part (ex Gen-Probe) Fair value adjustments on asset and liabilities (e.g. inventories, PP&E, intangible assets,
- pensions); residual = goodwill Nippon Roche is already consolidated in Roche accounts;
- presentation of minority interests (49.9 %) in balance sheet and income statementAdditional amortization charge no fair value adjustments New Chugai will be fully consolidated with separate
- CHF 100 m p.a. (current estimate)



Outlook

 \langle Rocheangle

On course for continued growth

- Mid- to high single-digit sales growth for Group as a whole (excluding **Chugai**)
- Consolidation of Chugai from 1 October
- Slight improvement in operating profit and EBITDA margins
- Net financial income roughly level with half-year figure
- Double-digit sales growth for 2003 both in Pharmaceuticals Division (new products + Chugai) and in Diagnostics Division
- Improved operating profit margins: Group > 20 % in medium term; Pharma approaching 25 % in 3 years; Diagnostics slightly better than 20 % by 2006



Result presentation, New York Roche half year 2002

Presentation by management 8.00

Conference level

Ballroom E

Coffee 10.00 Carnegie Hall

Breakout sessions 10.30

with Franz Humer and Erich Hunziker

- Strategy and Finance

Broadway

Pharmaceuticals

with Bill Burns and George Abercrombie

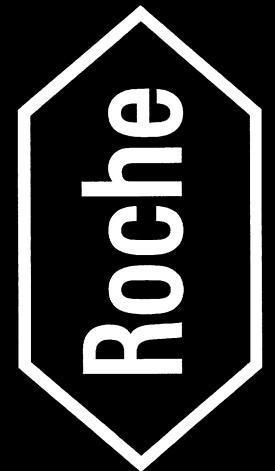
- Diagnostics

Juilliard

Martin Madaus

with Heino von Prondzynski and

Close



Appendix

Roche

Overview divisional results (adjusted) First half-year 2002 and 2001

| | divisional sales to third parties | EBITDA | EBITDA as % of sales | operating profit | operating profit as % of sales |
|--|--------------------------------------|--------|-------------------------|---------------------|-----------------------------------|
| 2002 | | | | | |
| Pharmaceuticals | 9,486 | 2,942 | 31.0 | 1,994 | 21.0 |
| or wnich | | | | | |
| total Prescription | 8,697 | 2,779 | 32.0 | 1,854 | 21.3 |
| Roche Prescription | 7,114 | 2,177 | 30.6 | 1,684 | 23.7 |
| - Genentech Prescription | 1,583 | 602 | 38.0 | 170 | 10.7 |
| Roche OTC | 789 | 163 | 20.7 | 140 | 17.7 |
| Diagnostics | 3,621 | 982 | 27.1 | 561 | 15.5 |
| other | • | -134 | 1 | -135 | 1 |
| group total | 13,107 | 3,790 | 28.9 | 2,420 | 18.5 |
| 2001 | | | | | |
| Pharmaceuticals | 9,361 | 2,715 | 29.0 | 1,783 | 19.0 |
| of which | | | | | |
| total Prescription | 8,527 | 2,559 | 30.0 | 1,661 | 19.5 |
| - Roche Prescription | 7,199 | 2,116 | 29.4 | 1,632 | 22.7 |
| - Genentech Prescription | 1,328 | 443 | 33.4 | 29 | 2.2 |
| Roche OTC | 834 | 156 | 18.7 | 122 | 14.6 |
| Diagnostics | 3,374 | 930 | 27.6 | 498 | 14.8 |
| other | 1 | -113 | ı | -115 | ı |
| group total | 12,735 | 3,532 | 27.7 | 2,166 | 17.0 |



Group operating resultReconciliation adjusted

| H1 2001 | including Vit. & F.C.* H1 '01 | Vitamins and F. C.* | reclassif. sales to Vit. & F.C.* | excluding Vit. & F.C.* H1 '01 |
|---------------------------------------|-------------------------------------|---------------------------|--|-------------------------------------|
| sales | 14,469 | 1,819 | -85 | 12,735 |
| cost of sales | -4,274 | -1,253 | 85 | -3,106 |
| gross profit | 10,195 | 266 | - | 9,629 |
| M&D | -4,132 | -209 | 1 | -3,923 |
| R&D | -1,955 | -62 | • | -1,893 |
| administration | 909- | -50 | • | -556 |
| amortization of intangible assets | -779 | 1 | • | -779 |
| impairment of long-term assets | • | 1 | 1 | • |
| other operating income (expense), net | -329 | -17 | ı | -312 |
| operating profit | 2,394 | 228 | • | 2,166 |
| depreciation | 691 | 104 | 1 | 587 |
| amortization of intangible assets | 779 | • | ı | 779 |
| impairment of long-term assets | 1 | 1 | 1 | 1 |
| EBITDA | 3,864 | 332 | • | 3,532 |

* Fine Chemicals



Group operating result 2001Reconciliation adjusted

| full year 2001 | including Vit. & F.C.* 2001 | Vitamins and F. C.* | reclassif. sales to Vit. & F.C.* | excluding Vit. & F.C.* 2001 |
|---------------------------------------|-----------------------------------|---------------------------|--|-----------------------------------|
| sales | 29,163 | 3,540 | -138 | 25,761 |
| cost of sales | -8,339 | -2,466 | 138 | -6,011 |
| gross profit | 20,824 | 1,074 | 1 | 19,750 |
| M&D | -8,452 | -429 | • | -8,023 |
| R&D | -3,893 | -122 | • | -3,771 |
| administration | -1,219 | -101 | 1 | -1,118 |
| amortization of intangible assets | -1,553 | -20 | 1 | -1,533 |
| impairment of long-term assets | -18 | -3 | ı | -15 |
| other operating income (expense), net | -905 | -53 | • | -852 |
| operating profit | 4,784 | 346 | | 4,438 |
| depreciation | 1,433 | 208 | • | 1,225 |
| amortization of intangible assets | 1,553 | 20 | • | 1,533 |
| impairment of long-term assets | 18 | 3 | • | 15 |
| EBITDA | 7,788 | 277 | • | 7,211 |

* Fine Chemicals

Group results first half 2001 and 2001 Reconciliation adjusted



| | including Vit. & F.C.* | Vitamins and F.C.* | excluding Vit. & F.C.* |
|---|---------------------------|--|---------------------------|
| operating profit | 2,394 | 228 | 2,166 |
| financial income (expense), net | 1,472 | -34 | 1,506 |
| profit before taxes | 3,866 | 194 | 3,672 |
| income taxes | -890 | -50 | -840 |
| profit after taxes | 2,976 | 144 | 2,832 |
| income applicable to minority interests | -24 | 5 | -29 |
| share of result of associated companies | 36 | 4- | 70 |
| net income | 2,988 | 145 | 2,843 |
| operating profit | 4,784 | 346 | 4,438 |
| financial income (expense), net | 1,515 | 06- | 1,605 |
| profit before taxes | 6,299 | 256 | 6,043 |
| income taxes | -1,473 | -67 | -1,406 |
| profit after taxes | 4,826 | 189 | 4,637 |
| income applicable to minority interests | -34 | 7- | -30 |
| share of result of associated companies | 7 | -18 | 25 |
| net income | 4,799 | 167 | 4,632 |
| | | ************************************** | * Eiso Chomisolo |

LO, LH

Z001

17

Total Prescription sales in last 4 quarters

(Roche)

(adjusted)

| Roche Prescription | 3,412 8 % | 3,723 9 % | 3,600 5% | 3,514 2 % |
|--------------------|------------|-----------|----------|-----------|
| | 746 36 % | 792 38 % | 780 23 % | 803 25 % |
| total Prescription | 4,158 12 % | 15 14 | 380 7 | 5 |

^{*} growth in local currencies from the same period in 2001

Sales first half 2002 (vs. 2001)

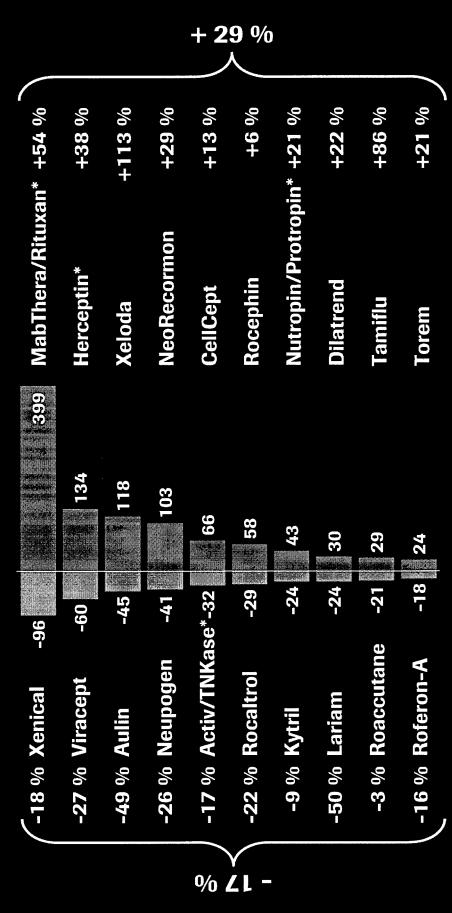
(Roche)

Top 20 prescription products

| CHF m % local | | | | |
|---|---|----------------------|-------------------------|--|
| | | % local | CHF m | % |
| 54 | 842 | 45 | 252 | |
| 9 | 555 | 16 | 358 | |
| -3 | 384 | -4 | 185 | |
| 13 | 304 | 4 | 254 | |
| 38 | 267 | | 202 | • |
| 29 | 0 | l | 442 | |
| -18 | 109 | -26 | 300 | • |
| 21 | 235 | 21 | 9 | |
| 6- | 103 | -25 | 112 | |
| 113 | 127 | 103 | 98 | |
| 16 | 117 | 18 | 48 | |
| 6 | 66 | 15 | 62 | |
| 22 | 0 | # degree are managed | 160 | |
| -27 | 0 |) | 156 | · |
| -17 | 139 | -17 | 15 | |
| 21 | 81 | 21 | 51 | |
| 7- | 0 | l I | 127 | |
| -5 | 0 | I | 123 | |
| 3 | 0 | l | 120 | |
| -4 | 0 | 1 | 115 | |
| 28 28 -18 -13 -27 -27 -17 -4 -4 | 267 267 109 235 103 117 117 99 0 0 139 0 | | , L 2 2 2 1 1 2 2 2 1 . | -26 -26 -25 -25 -17 -17 |

| uou | |
|-------|------------|
| CHF m | % local |
| S | 94 |
| S | -5 |
| 185 | -2 |
| S | 26 |
| 0 | 102 |
| 4 | 29 |
| 0 | -16 |
| | 14 |
| 112 | 12 |
| 98 | 131 |
| 48 | 10 |
| 62 | |
| 160 | 22 |
| 156 | -27 |
| 15 | -13 |
| 51 | 22 |
| 127 | 7 - |
| 123 | -5 |
| 120 | 3 |
| 115 | -4 |

Local sales growth Jan to Jun 2002 vs. 2001 (Roche) Prescription products



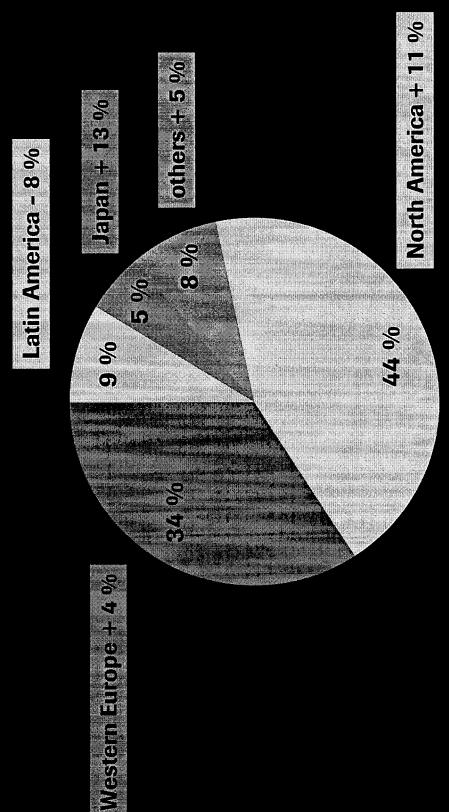
** CHF m at constant fx

Roche and Genentech combined

Total Prescription* sales by region first half 2002

(Roche)

Further strengthening of US sales

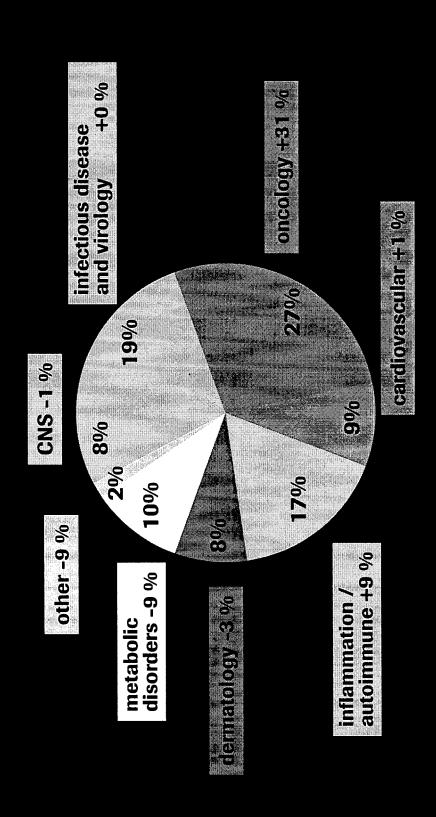


all growth rates in local currencies

Roche

Total Prescription* sales by therapy area in first half 2002

Further strengthening of oncology



all growth figures are in local currencies

Roche and Genentech combined

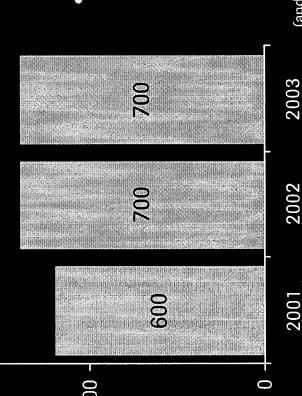
Pharma reshaping for future growth Pay-back accelerated to one year





(~CHF 700 m p.a. from 2002)

CHF m

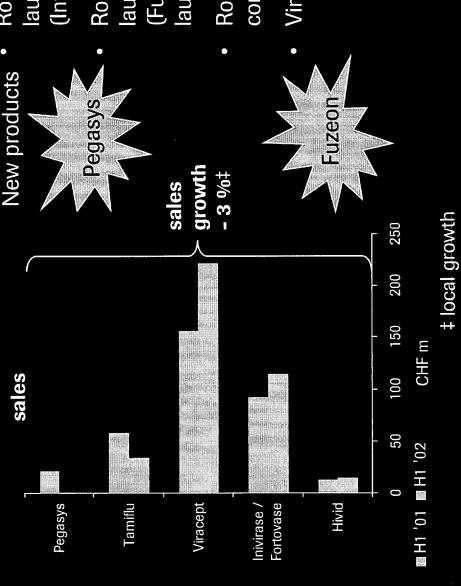


- 3,000 employees licensed world wide
- Restructuring costs were more than compensated by cost savings
- Streamlined our research facilities without turning down projects

(and going forward)

Virology franchise Two major launches upcoming

(Roche



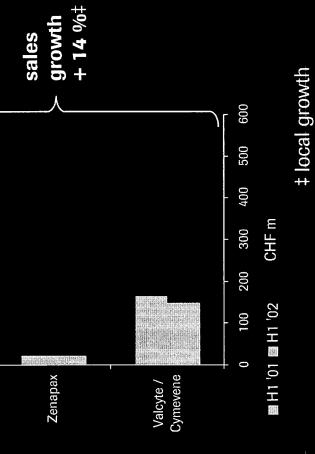
- Roche, the first company to launch a protease inhibitor (Invirase, 1995)
- Roche, the first company to launch a fusion inhibitor (Fuzeon (T-20), expected launch Q1 '03)
- Roche retains a strong commitment to virology
- Virology: A driver for the future

Growing within a CHF 4 billion market Iransplantation franchise





- Long-term toxicities limit therapy of older drugs
- CellCept and Zenapax are complementary and the basis of the low toxicity regimens
- Valcyte significantly addresses the treatment of associated CMV* retinitis



Cytomegalovirus

85

OTC highlights first half 2001



- Roche Consumer Health's non prescription (OTC) sales of CHF 789 million (-2%) in local currency and down -5 % in CHF.
- due to two reasons
- ▶ joint venture with Bayer, sales -14 %*
- Argentina, sales were -61 %*

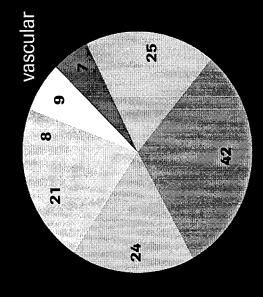
rest of the world +4 %* growth, but could not offset these two markets.

- Continued improvement of profitability
- operating profits CHF 140 million, + 15 %

R&D pipeline overview¹⁾ By therapy area

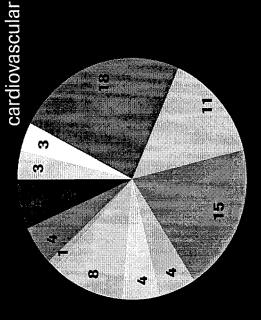
(Roche)

Research



136 projects

Development



76 projects²⁾ including 35 NMEs*

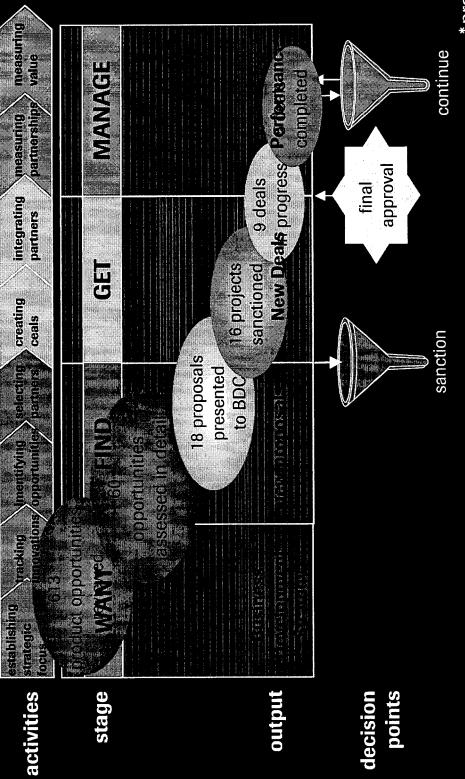
* new molecular entities prior to regulatory approval

as of June 30, 2002
 includes post-NDA and global phase 4 programs

Roche

Accessing innovation externally

Over 600 opportunities analyzed since beginning 2002*



65 people in pharma plus 15 in diagnostics active in in-licensing

*product deals only

NDA filing dates 2002 - 2006

Roche

| 2002 | 2003 | 2004 | 2005 | 2006 | 90 |
|--|---|--|--|-------------------------------|-----------------------|
| Bonviva* | Xenical paediatric obesity | Tarceva NSCLC 1 | T R450 urinary stress incontinence | solid tumeurs | levovinin HCVE: |
| Pegasys** | *Xenical hyperlipidemia | R744 F | FR44 çancer anaemia | R673 depression | R1278 Solid Umouns |
| HWAIDS | NeoRecormon pre-filled syringe EU | Xeloda adjicolog e cencer | Russ stype 2 crabetes | RVZ4 | ROGA. |
| Valcyte prev. CMV | NeoRecormon radiotherapy EU | Carvedifol new formul CHE | R1124 | 12.12% 2. Obesity | |
| NeoRecomon needle-free inject system, EU | Carvedilot. | Pegasys R F HBV | | MabThera Ist line indolent | |
| | | Stonvival consistent of the state of the sta | | Mark Inera | |

* filed on June 28 (EU), July 16 (US) ** filed on June 3

Tarceva

Roche

H1 2002

- Phase III 1st line NSCLC studies recruiting well and to plan
- Phase III refractory NSCLC on track
- Early phase clinical work progressing in colon, breast and ovarian

Outlook

- NSCLC (1st line) phase III ⇒ completion of enrollment
- Pancreatic cancer phase III ⇒ completion of enrollment
- · Further studies in other tumor types

Pegasys Regulatory update

(Roche)

- Pegasys
- monotherapy approved in over than 40 countries including Switzerland, Argentina, Russia, Brazil, Mexico
- Pegasys granted marketing authorization by the European Commission (June 21, 2002)
- Biologics License Application and the New Drug Application for Roche's combination therapy of Pegasys and Copegus (July 15) the US FDA granted a six-month Priority Review Status to the
- monotherapy filing in Japan Q4 2002

Copegus

- filed and under regulatory evaluation in EU
- filed in US as part of Pegasys + RBV dossier

Pegasys Clinical update

 \langle Roche \rangle

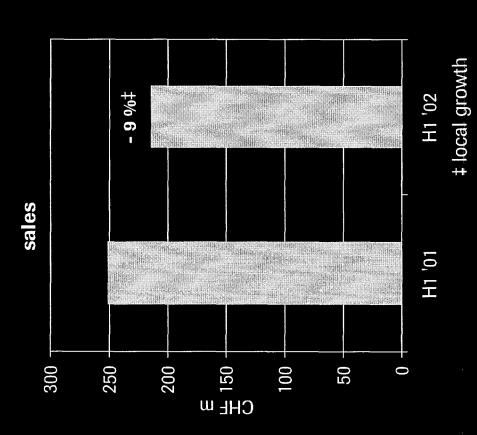
- 56 %; in patients with an early viral response (99 % drop in virus load at PEGASYS in combination with Roche ribavirin shows an overall SVR of week 12), the SVR was 65 %
- improvement vs. conventional interferon + ribavirin therapy in patients (46 % vs. 37 %, p < 0.016 and 76 % vs. 61 %, p < 0.008 respectively) PEGASYS + ribavirin therapy shows a statistically significant with genotype 1 and non-genotype 1 disease
- 99 % of patients (180/181) are still virus-free at 1 3 years follow-up after completion of PEGASYS combination therapy

Fuzeon (T-20) Clinical update

(Roche)

- Phase III pivotal studies completed
- 1000 pre-treated patients
- Pediatric program ongoing
- Open-label safety study initiated January 2002
- Manufacturing plant constructed and commissioning
- Phase III pivotal clinical studies results released
- Fast-track designation granted by the FDA
- File NDA in H2 2002

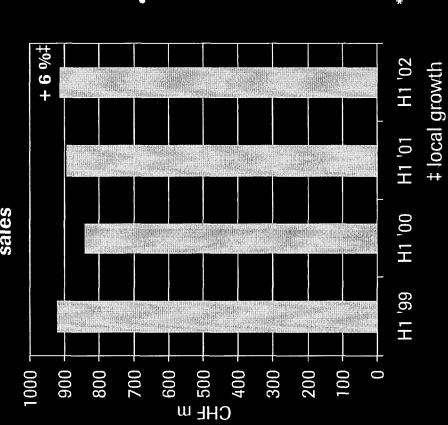




- Kytril monthly unit sales continue to grow through January-June 2002
- Quarterly sales continue to grow from Q3 '01 trough, as Kytril begins to regain 5HT3 market share
- All major markets, except France, have quarterly market share growth from Q4 '01
- **PONV***
- US approval expected Q4 '02
- Kytril sales and market share growth are expected to continue, as re-positioning and new promotional messages grow utilization and steal share from ondansetron
- post operative nausea vomiting

Rocephin

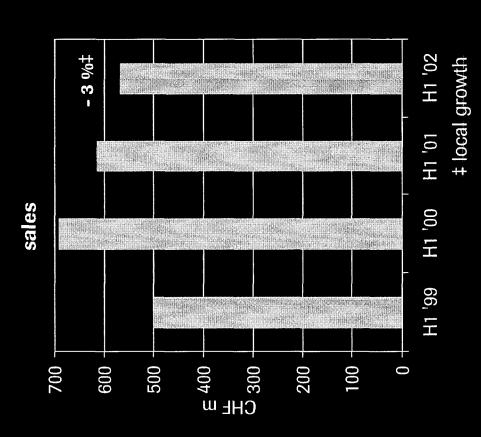
(Roche)



- Very strong US sales performance +16 %
- respiratory season
- new NCCLS* breakpoints
- France performing well in an aggressive generic environment (+5.8%),
- temporary withdrawal of one generic for quality reasons
- NCCLS: national committee of clinical laboratory standards

Roaccutane





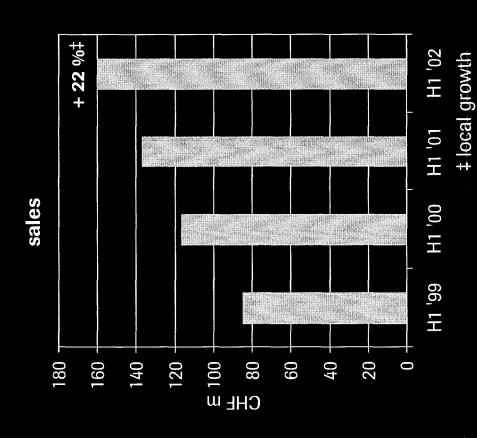
- No generic entry in US market (August '02)
- Successful implementation of SMART program in the US
- Pregnancy Prevention Program in the EU recognized as a valuable safety initiative (CPMP harmonization request)

Outlook H2 '02

- Submission of proposed "harmonized" product information to CPMP by September 13, 2002
- Multiple generics could enter in the US by year end

Dilatrend





- New severe chronic heart failure indication granted in several key markets, such as Germany, France, Spain, Australia+
- Roche Diagnostics: Launch of the NT pro BNP marker for the diagnosis and better treatment of chronic heart failure patients
- Ongoing clinical trial program
- CARMEN results presented at the ESC in September 2002
- COMET results expected in 2003
- Continued double-digit growth expected
- based on COPERNICUS results

Bonviva

(Roche)

H1 2002

- Initial NDA filed in US and EU
- establish core indications, efficacy and safety profile
- Start new development program to support novel, user friendly oral and intravenous regimens captilizing on the benefits of a drug-free interval opportunity
- Presentation of phase III oral fracture data at World Congress of Osteoporosis, Lisbon in May

Outlook

NDA of new program

2004

98

Expectations for 2002 Clinical newsflow

(Roche)

- Carvedilol
- Carmen study: ESC, Berlin in September; AHA, Chicago in November
- Avastin phase III, relapsed breast cancer, Q3 '02
- NeoRecormon
- Once weekly and once fortnightly dosing vs. 2-3x/week in peritoneal dialysis patients (CAPD)
- Xenical
- XENDOS study, Q3 '02
- Fuzeon (T-20)
- Phase III results, ICAAC, San Diego in September

Achieved & expected in 2002 Product launches



achieved in H1 2002

CellCept

Copegus

Kytril

aggressive NHL (EU)

NeoRecormon

MabThera

Pegasys

Tamiflu

treatment of CMV dis. in AIDS (EU)

Valcyte

Xeloda

in combination with Taxotere in metastatic breast cancer (EU)

expected in H2 2002

other organ transplant (heart, liver, lung)

in combination with interferon- α for hepatitis C (EU)

post-operative nausea and vomiting (US)

once weekly in oncology (EU) in chronic hepatitis C mono-and combination therapy (EU, US)

treatment of influenza A & B in children and adults (EU)

third line monotherapy in metastatic breast cancer (J) (Q1 2003)

Achieved & expected in 2002

Roche

NDA filings

achieved in H1 2002

Bondronat

prev/trmt of osteoporosis (EU)

Copegus

Bonviva

combination with interferon-lpha and PEGASYS in hepatitis C (EU, US)

מוומ ברי

NeoRecormon

once weekly in oncology (EU)

combination with ribavirin HCV (US)

Fuzeon (T-20)

Pegasys

ruzeon (T-Valcyte

Xenical

expected in H2 2002

metastatic bone disease in breast cancer (EU)

prev/trmt of osteoporosis (US)

needle free injection (EU)

hepatitis C monotherapy (J)

treatment of HIV/AIDS (EU, US)

treatment of CMV retinitis in solid organ transplantation (EU, US)

prevention of type II diabetes (US,EU)

Business development deals Signed in first half-year 2002

(Roche)

| date | company | type of deal | product | phase |
|--------------------------|------------------|---|---------|-------|
| January 13 January 29 | deNovo deCode | research technology collaboration drug discovery collaboration | | |
| February 13 | Vernalis | license to Diabetes program | | |
| March 17 | BioXell | license for BPH program | | |
| March 27 | Axovan | license for ET-A antagonist | | |
| | | | | |
| April 24 | Maybridge | research technology collaboration | | |
| April 29 | Evotec | research technology collaboration | | |
| May 2 | Syrrx | research technology collaboration | | |
| May 10 | Amgen | license to Filgrastim & Pegfilgrastim | | |
| | | | | |
| May 30 | BioFocus | research technology collaboration | | |
| June 6 | Genmab | research technology collaboration | | |

16 deals signed in the first half of 2002